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EGYPT'S ENERGY TRANSFORMATION: FAST-TRACKING EXPLORATION AND REGIONAL INTEGRATION

In this exclusive Show Daily interview, HE Eng Karim Badawi, Minister of Petroleum and Mineral Resources of the Arab Republic of Egypt, outlines how Egypt is accelerating its exploration-to-production cycle through competitive bid rounds, new seismic campaigns, and flexible upstream agreements.

His Excellency highlights Egypt's expanding regional partnerships and advanced infrastructure, positioning the country as a central energy hub for the Eastern Mediterranean, Africa, and global markets. The Minister emphasises the importance of the Egypt Energy Show 2026 in fostering collaboration, investment, and innovation across the sector.

Your Excellency, could you shed more light on the recent strategies the Ministry has adopted to further boost Egypt's position as a regional energy hub?

Situated at the crossroads of continents, Egypt occupies a key strategic position in the Eastern Mediterranean. This region is a hotspot for exploration, with an estimated 3.4 billion barrels of oil equivalent of recoverable resources. The area holds great potential to supply natural gas to Europe and nearby markets. Major discoveries demonstrate the region's capability to meet domestic demand and provide surplus volumes for export.

The Ministry is implementing six strategic pillars to promote sustainability, attract investment, and safeguard energy security. Pillar Six focuses on strengthening regional cooperation and attracting greater investment to Egypt and the wider region. The Ministry also aims to leverage Egypt's extensive and dynamic energy infrastructure, including liquefaction terminals, regasification FSRUs, strategic ports, and a pipeline network from the Red Sea to the Mediterranean. Upgrades and expansions reinforce supply stability and enhance Egypt's competitive advantage as a regional energy hub.

The Ministry is pursuing bilateral agreements with neighbouring producers, namely Cyprus, enabling early-phase gas exports without the need to invest in new liquefaction plants. This can be achieved either through subsea tie-ins to existing Egyptian fields or by utilising the operational regional gas pipelines to transport volumes to ready liquefaction terminals. This approach eliminates the long timelines typical for building standalone liquefaction facilities.

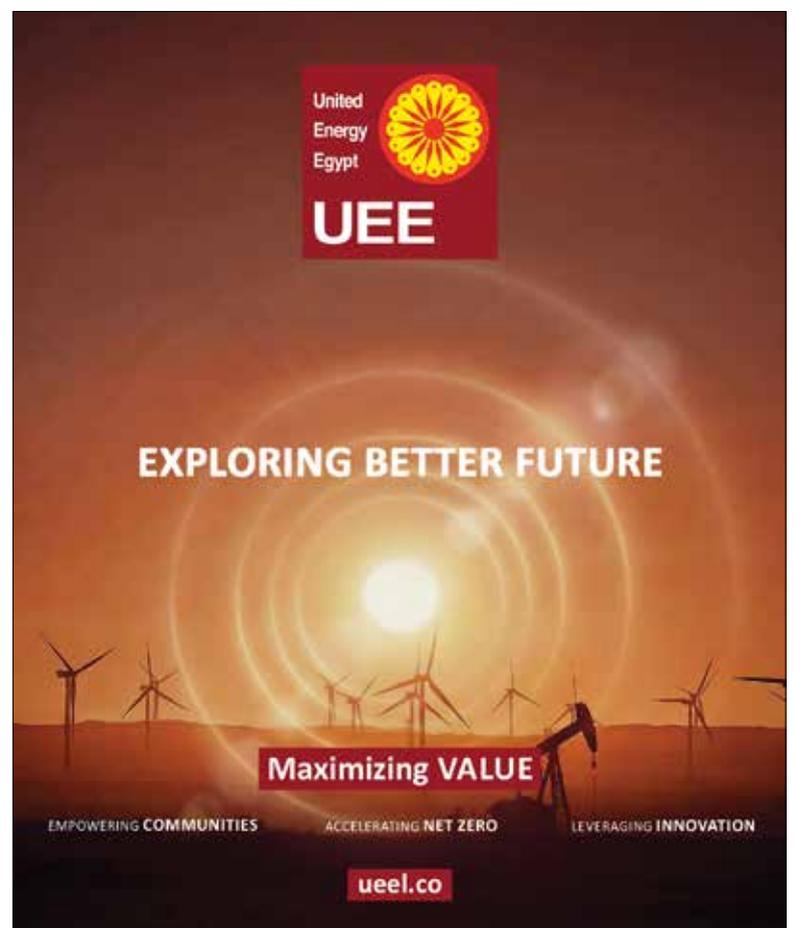
The Ministry has expanded international cooperation beyond upstream development into crude transportation, logistics, and storage.



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HE ENG KARIM BADAWI
MINISTER OF PETROLEUM AND MINERAL RESOURCES
ARAB REPUBLIC OF EGYPT



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EGYPT'S ENERGY TRANSFORMATION: FAST-TRACKING EXPLORATION AND REGIONAL INTEGRATION

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A cooperation agreement was signed with Al Fujairah to establish an Egyptian joint-stock company. This company will develop a logistics zone for crude oil and petroleum product trading in Al Alamein, including upgrading Hamra Port with advanced digital and operational capabilities. This initiative maximises the economic value of Egypt's strategic location and world-class infrastructure.

What steps have the Ministry taken to expedite the exploration-to-production lifecycle, and in your opinion, how will these act as game-changers in ensuring energy security and attracting new IOC partnerships?

Egypt is taking decisive steps to shorten the exploration-to-production cycle in its oil and gas sector. Several initiatives are considered game-changers:

1- Strategic bid rounds: Egypt has launched new bid rounds with more competitive terms to attract international oil companies (IOCs), resulting in numerous new agreements. In 2024, EGAS announced a bid round for twelve exploration blocks in the Mediterranean and the Nile Delta, including 10 offshore and 2 onshore blocks.

Thirteen areas were offered, including seven undeveloped fields in the Mediterranean and six exploration blocks in the Gulf of Suez and the Western Desert. Additionally, 64 investment opportunities were announced, covering exploration, development of mature fields, and exploitation of untapped discoveries across the Western Desert, the Gulf of Suez, the Eastern Desert, the Mediterranean, and the Nile Delta. On 4 November 2025, the global bid round for the Red Sea was announced, with a scheduled close on 3 May 2026. This round includes four blocks in the Red Sea, offered under a flexible financial model designed to enhance investment appeal and attract interested companies.

2- Unlocking new discoveries: Egypt is using advanced technologies and innovative exploration methods to open new frontiers in its energy sector. Large-scale 2D and 3D seismic surveys in the Eastern Mediterranean and Western Desert are generating high-resolution subsurface data, reducing exploration risks and attracting international investment.

A seismic survey in the Eastern Mediterranean, covering 95,000 km², aims to unlock new gas resources and attract international investment. The project will be implemented in three phases over seven years, with the first phase starting in 2026 across 18,000 km² and \$117 million in investments awarded to the SLB-Viridien consortium.

A seismic survey in the southern Western Desert covers over 100,000 km², including 5,233 km of 2D seismic lines across the West Assiut and Dakhla basins. Conducted by Ganope and Saudi Ardisis, the project uses advanced ground node technology with wireless, autonomous sensors to deliver high-resolution subsurface imaging. Completion is scheduled within 12 months.

Recent exploration success is evident. Dragon Oil announced an oil discovery in the Gulf of Suez, where a well drilled to 13,425 feet in the North-East Ramadan Concession revealed a 224-foot hydrocarbon column in the Honey Sand formation. The well is expected to produce about 3,000 barrels per day once connected to the grid. Supported by advanced 3D seismic surveys and collaboration with EGPC and GUPCO, this discovery adds to a series of successful wells started in 2020, with further drilling planned.

3- Investment incentives: In late 2024, the government introduced fiscal and regulatory incentives, including changes to gas pricing mechanisms to address operators' concerns. These measures helped secure new exploration agreements and accelerated drilling activity. Egypt is updating its upstream agreements framework to address limitations of the traditional Production Sharing Agreement (PSA), which often led to cost recovery disputes and discouraged investment toward the end of contract terms. The Ministry is introducing a multi-model approach that provides flexibility depending on reservoir complexity and project economics:

- **Enhanced PSA framework:** maintains the familiar cost-recovery structure while allowing negotiated terms on recovery limits and gas pricing, reducing disputes and improving clarity.



🗣️ In its ninth edition, the Egypt Energy Show 2026 serves as a pivotal platform where global energy leaders, policymakers, and innovators converge to shape the industry's future under the theme 'Transforming energy through collaboration, action, and realism'.

- **PSA with R-factor model:** removes the cost recovery mechanism. Instead, production is divided between the Egyptian petroleum sector and the IOC based on expenditure levels approved in the contractor's work programme. This ensures profitability is shared fairly throughout the contract term and incentivises continuous investment.
- **Tax and royalties regime:** provides Egypt with a guaranteed income stream through taxes and royalties linked to production volumes or revenues. This model simplifies fiscal terms, reduces audit disputes, and offers predictable returns for both the government and IOCs.

Playing a significant role in the world's energy needs.

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Incremental production incentives grant companies higher returns as they increase output. This policy encourages optimisation of existing fields and investment in new exploration projects. Building on the momentum of incremental production incentives and revenue-sharing mechanisms that strengthen investor confidence, the Ministry has prioritised streamlining the upstream entry process. Simplifying licensing and concession awards allows new entrants to navigate the regulatory environment more easily, fostering transparency and competition. This approach complements the incentive framework by lowering barriers to entry, accelerating exploration and production activities.

Egypt's upstream sector has gained strong momentum, driven by exploration successes and digital transformation through the Egypt Upstream Gateway (EUG). Licensing rounds in 2024 and 2025 secured major commitments, with total investments from IOCs and JVs reaching \$6.5 billion.

International oil companies such as Chevron, Shell, and Eni, along with Cheiron and Arcius Energy, have made significant investments. The Ministry enabled nine bid rounds through EUG, unlocked 13 petabytes of subsurface data, and supported extensive exploration, exceeding 16,000 wells. Recent awards include six blocks in the Mediterranean and the Nile Delta, totalling \$245 million in expected investments. The EUG has facilitated the awarding of 51 blocks with minimum committed investments of around \$1.2 billion, reinforcing Egypt's position as a competitive hub for upstream growth.

To further incentivise existing partners, Egypt is expanding exploration within its currently producing fields. Many agreements are being amended to incorporate new exploration areas adjacent to established development blocks, particularly where geological extensions are identified. This approach enables partners to achieve stronger returns while accelerating production, leveraging the existing legal framework and already developed infrastructure. Integrating exploration with ongoing operations ensures efficiency, profitability, and long-term collaboration with international oil companies.

Maintaining a balanced gas price is central to maintaining economic viability for all parties and motivating partners to fully extract available reserves. As part of the incentive package, this initiative aims to boost natural gas production and resolve long-standing financial obligations tied to partners' technical commitments. A new cost recovery mechanism

has been introduced to encourage investment through to the end of the agreement. This framework allows companies to continue exploration and production with confidence that all dues will be recovered, strengthening both output and partnership stability.

These reforms create a more flexible, transparent, and investor-friendly environment, positioning Egypt as a competitive hub for upstream oil and gas development and supporting sustained energy sector growth.

4- Resolving arrears: Addressing outstanding payments to partners has been a priority, improving trust and financial stability for IOCs. These actions are considered game-changers for several reasons:

- **Energy security:** Expanding domestic production reduces reliance on imports and strengthens Egypt's position as a regional energy hub. Diversifying exploration areas in the Western Desert and offshore Mediterranean spreads risk and enhances supply resilience.
- **Investor confidence:** Clearing arrears and offering incentives signals reliability and profitability to IOCs, which is critical in a competitive global market.
- **Accelerated timelines:** Streamlined licensing and bid rounds reduce the time between exploration and production, allowing Egypt to monetise reserves more quickly.
- **Regional leadership:** With LNG export infrastructure in place, higher production volumes position Egypt as a key supplier to Europe and Asia, especially amid global energy security concerns.

Finally, as the global energy community plans its trip to Cairo later this month, what are you most looking forward to at the Egypt Energy Show 2026?

In its ninth edition, the Egypt Energy Show 2026 serves as a pivotal platform where global energy leaders, policymakers, and innovators converge to shape the industry's future under the theme "Transforming energy through collaboration, action, and realism." The multi-track programme, comprising both Strategic and Technical Conferences, will feature several sessions including ministerial dialogues, investment discussions, technical deep dives, and innovation showcases. These discussions will address key areas, including global energy markets, power generation, LNG, renewables, hydrogen, finance, and



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digital transformation, while also highlighting Africa's emerging energy opportunities.

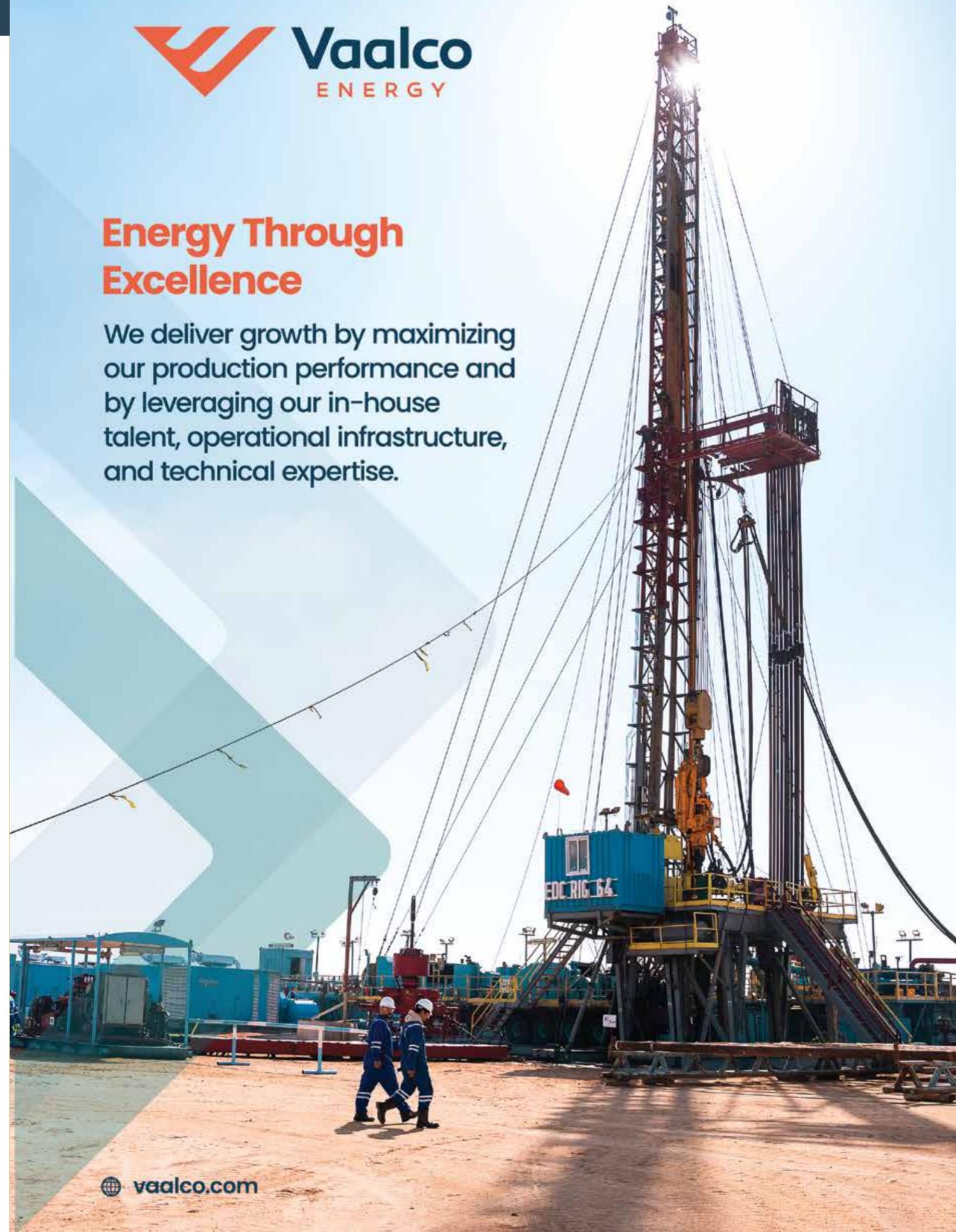
Ultimately, the Egypt Energy Show 2026 is a launchpad for a more sustainable and interconnected energy future. It reaffirms Egypt's role as a regional hub and central actor in the global energy landscape, while providing the global energy community with a forum for collaboration, knowledge exchange, and strategic partnerships across Africa, the Middle East, and the Mediterranean.

A version of this interview appeared in the Show Preview, produced by Energy Connects in March.



Energy Through Excellence

We deliver growth by maximizing our production performance and by leveraging our in-house talent, operational infrastructure, and technical expertise.



WELCOME MESSAGE

WELCOME TO THE EGYPT ENERGY SHOW 2026

Under the distinguished patronage of His Excellency Abdel Fattah El Sisi, President of the Arab Republic of Egypt, we are delighted to welcome you to Cairo from 30 March – 1 April for the ninth edition of the Egypt Energy Show.

This year, the event convenes at a time of accelerating transformation, rising demand and evolving geopolitical realities, bringing together ministers, NOCs, IOCs, investors and technology pioneers to align on priorities that will shape the next phase of energy development and regional cooperation. Held under the theme 'Transforming energy through collaboration, action, and realism', it reflects a decisive shift from ambition to implementation, as the industry focuses on practical pathways to secure reliable, resilient and affordable energy systems.

With global energy markets continuing to adapt to shifting dynamics, the Egypt Energy Show provides an important opportunity for leaders across the value chain to exchange perspectives, strengthen partnerships and advance projects that support long-term energy security and stability.

As the region's most influential energy platform, the stage is set, and the Egypt Energy Show 2026 is poised to surpass expectations with over 50,000 attendees, including participation from 350+ global thought leaders, 500+ exhibiting solution providers including 50+ NOCs, IOCs, and IECs, 2,200+ conference delegates and more. The upcoming edition promises to be a celebration of innovation, collaboration, and progress for all stakeholders in energy.

The official Opening Ceremony will make the beginning of an extraordinary journey, featuring discussions on pragmatic, secure and sustainable energy development. Egypt today plays a pivotal role in connecting regional

markets and infrastructure, not only powering its own future but also supporting broader energy stability across neighbouring markets.

This year, the streamlined conferences will address the need for open dialogue on the energy trilemma of security, affordability and sustainability. Split into Strategic and Technical Conferences, they will feature nearly 100 high-level sessions and 350 global speakers, offering insights into the strategies, technologies and investments shaping the next phase of industry development.

We are also expanding our horizons on the show floor through the brand-new Innovation and AI Hub and specialised Pitch Competitions, spotlighting the digital breakthroughs and entrepreneurial talent reshaping energy efficiency, operational performance and system resilience for the modern era.

We remain steadfast in our commitment to the next generation through the Egypt Energy Show Young Professionals Programme, nurturing the engineers, innovators and sustainability advocates who will lead our future.

To honour those at the forefront of change, the Energy Awards will celebrate the trailblazers whose visionary efforts are advancing safer, more efficient and more sustainable energy systems worldwide.

We also invite you to experience the pinnacle of industry networking within the Energy Club, a private venue for senior leaders and C-suite



Salman Abou Hamzeh
Senior Vice President Energy, Middle East dmj events

executives designed to foster strategic dialogue and partnership building in a trusted setting.

The experience culminates in an unforgettable Gala Dinner hosted at the breathtaking Grand Egyptian Museum, where the architects of change will gather amid the wonders of antiquity to reflect on shared achievements and look ahead to the future of the industry.

We wish you a memorable and successful experience over these 3 invaluable days at the Egypt Energy Show 2026.

WHERE POLICY, INNOVATION, AND INVESTMENT CONVERGE

With governments, NOCs, IOCs, investors, and innovators under one roof, the Egypt Energy Show is the region's definitive gathering for strategic dialogue and tangible outcomes. It is here that critical decisions advance energy security, affordability and sustainability.

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National Oil Companies

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International Oil Companies & International Energy Companies

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International Technology & Service Providers, Engineering, Procurement & Construction Companies

Exhibiting companies include:



EGYPT ENERGY SHOW 2026: THE DEFINITIVE VOICE OF A SECTOR IN TRANSFORMATION

THE Egypt Energy Show 2026 emerges at a defining moment for the global energy industry. Convening over 500 companies and 13 international pavilions, this year's edition arrives amid heightened geopolitical risks and shifting trade dynamics, underscoring its timeliness and strategic importance. More than 50,000 energy professionals will gather from 30 March to 1 April 2026 at the Egypt International Exhibition Centre, under the high patronage of His Excellency Abdel Fattah El Sisi, President of Egypt, to engage with industry leaders and chart the future of energy in an era of uncertainty.

At its core, the soul of the event lies in its role as a steadying hand within a turbulent global energy landscape. At the Egypt Energy Show 2026, the abstract goals of the energy transition meet the hard realities of infrastructure security and economic necessity, creating a unique sanctuary for the collaboration needed to anchor global energy flows.

Under the guiding theme of "Transforming Energy Through Collaboration, Action and Realism", Egypt Energy Show 2026 has evolved from a forum for discussion into an essential roadmap for a sector tasked with resolving the complex energy trilemma. This mission requires a delicate balance between security, affordability, and sustainability, achieved through technological breakthroughs and expanded strategic dialogue. Now regarded as the definitive energy voice of North Africa and the East Mediterranean, Egypt Energy Show's importance is underscored by a global landscape where the resilience of infrastructure and the stability of supply chains have moved to the forefront of the international agenda.

The global energy transition reached a historic milestone in 2025, with total investment surging 8% to a record \$2.3 trillion. For the second consecutive year, spending on clean energy technologies outpaced fossil fuel supply, with the lead expanding to a significant \$102 billion. Yet,

At Egypt Energy Show 2026, the abstract goals of the energy transition meet the hard realities of infrastructure security and economic necessity, creating a unique sanctuary for the collaboration needed to anchor global energy flows.



as the industry navigates this shift, conventional investment remains paramount to global energy security. In the Middle East alone, approximately \$130 billion is being channelled into oil and gas supply to ensure market stability and satisfy immediate demand.

We are operating in a climate of energy addition, where renewables and hydrocarbons must coexist to meet a forecast 30% growth in regional consumption by 2040. In this context, Egypt Energy Show 2026 serves as the nexus where National Oil Companies, International Oil Companies, and global ministers align their strategies. By prioritising collaboration and realism, the show ensures that the region remains a cornerstone of global energy stability while driving the momentum toward a sustainable future.

The most significant addition to this year's edition is the debut of the Innovation & AI Hub. This dedicated space reflects a fundamental industry shift: artificial intelligence is no longer a peripheral efficiency tool but a core driver of competitive advantage. According to the World Economic Forum, AI could unlock \$1.3 trillion in economic value by 2030 through smarter grid management and enhanced energy efficiency. The Hub is

designed to convert this potential into operational reality. Visitors will engage with AI-enabled start-up pods showcasing hands-on demonstrations of autonomous operations and intelligent exploration techniques.

The Hub introduces two high-stakes Pitch Competitions designed to bridge the gap between innovation and implementation. On Day 1, the Start-up Pitch Competition provides a stage for early-stage disruptors to present solutions in decarbonisation and digitalisation to a panel of venture capitalists and industry veterans. Day 2 features the Industry Pitch Competition, where established firms present scalable, plug-and-play technologies directly to procurement heads from NOCs and IOCs, facilitating the immediate signing of Memoranda of Understanding and regional contracts.

Furthering this impact is the Tech Talks programme, which moves beyond the hype of AI to address the practicalities of digital implementation. These sessions tackle urgent issues such as AI security and model hardening, the design of resilient data centres for energy operations, and the specific investment cases for digital innovation. By providing a venue for early adopters to share

lessons learned, the Hub ensures that the regional energy sector remains at the leading edge of the global digital revolution.

For the first time, the EGYPTES Strategic Conference has been radically expanded into a multi-track programme, featuring eleven specialised streams designed to address the granular challenges across

Egypt Energy Show's importance is underscored by a global landscape in which the resilience of infrastructure and the stability of supply chains have moved to the forefront of the international agenda.

the entire value chain. This expansion ensures that every attendee, from finance directors to renewables specialists, finds a track tailored to their specific needs. The Global Energy Markets stream will be particularly vital in 2026 as leaders navigate a year defined by unprecedented geopolitical risks.

Discussions will focus on how energy security has become inextricably linked to national security, requiring producers and policymakers to recalibrate supply routes in real-time around critical

infrastructure chokepoints. Central to this is the new pragmatism—an energy addition narrative that rejects the false choice between renewables and hydrocarbons in favour of an inclusive and realistic approach to the energy transition.

In the Gas and LNG programme, the East Mediterranean's rise as a global supply hub takes centre stage. IOCs are rapidly expanding their offshore portfolios across Egypt, Greece, and Cyprus, leveraging existing infrastructure to deliver gas to energy-hungry markets in Europe. Simultaneously, the track will examine shifting contracting trends, noting a move toward hub-based pricing and greater supply flexibility as oil and gas prices continue to decouple.

The African Emerging Energy Markets programme addresses the urgent requirement to combat energy poverty on a continent where 700 million people still lack basic electricity access. Despite Africa producing over five million barrels of crude oil daily, it remains trapped in a cycle of importing over 70% of its refined petroleum products. Egypt Energy Show 2026 will facilitate the "African Dialogue", a ministerial-level platform focused on harmonising grid codes, expanding refining capacity, and scaling the continent's immense—yet largely untapped—renewable potential.

The Maritime, Ports and Offshore programme will complement these discussions by looking at the security of shipping routes and the increasing technical complexity of deepwater drilling. As operators push into offshore energy frontiers, success now depends on integrating enhanced subsurface insights with optimal use of regional infrastructure.

Egypt Energy Show 2026 places a heavy emphasis on the practicalities of the transition.



The Hydrogen programme will examine the MENA region's potential as a global green hydrogen hub, with a specific focus on solving the storage and transport hurdle through ammonia conversion. In the Renewable Energies stream, the focus is on hybrid PV systems and the integration of "green molecules" into traditional power grids.

Pragmatism also defines the Finance and Investment programme. After years of investment being pushed to the sidelines, upstream capital expenditure is finally rising again, with a \$63 billion increase recorded recently. However, to meet growing global demand, annual expenditures must rise by a further 22% by 2030. This stream will bring together banks and financial institutions to discuss the mobilisation of capital for low-carbon infrastructure and the latest trends in oil and gas mergers and acquisitions. Even the Downstream sector is undergoing a quiet revolution. Operators are no longer just refiners; they are reinventing marketing by modernising retail stations with EV charging outlets and hydrogen dispensers, all enhanced by AI-driven customer performance systems. This shift toward high-value, lower-carbon refined products is essential for maintaining competitiveness in a fragmented global market.

Beyond high-level strategy, Egypt Energy Show remains committed to technical rigour. The Technical Conference has been broadened to cover 20 categories, including new segments for 2026 such as Offshore and Subsea Production, Renewable Energy, and Drilling and Completions. This creates a community for engineers and HSE experts to share real-world case studies on everything from methane abatement to intelligent automation.

Finally, the show looks toward the future of the workforce. The Young Professionals Programme will engage over 2,000 students, positioning the next generation of talent at the forefront of the energy revolution through the Youth Forum and "Race to Zero" challenges. This is mirrored in the Leadership and Development conference stream, which explores how to upskill the workforce to drive digital transformation and build a "people-first" health and safety culture.

As the industry prepares to gather in Cairo, Egypt Energy Show 2026 stands as a testament to the power of collective action. By merging advanced artificial intelligence with a vastly expanded strategic agenda, the event provides the industry with the tools to navigate transition pressures and build a resilient, diversified energy future. We invite all energy professionals to secure an All-Access Delegate Pass, providing entry to the Strategic and Technical Conferences, the Innovation & AI Hub, and the Global Exhibition. Join us to be part of the "energy voice" that is collectively reshaping global energy flows.

Exhibitor | Harbour Energy | Stand No | 3B60 | HALL 3

EXPANDING HORIZONS WITH TECHNICAL EXCELLENCE

Interview with **Alan Bruce**, EVP Technical Services, Harbour Energy

How is Harbour's international expansion, particularly the LLOG acquisition, reshaping its technical priorities?

The LLOG acquisition, completed in February 2026, consolidates Harbour Energy's position as one of the world's largest independent oil and gas companies, with significant operations in multiple basins. It also enhances our technical capabilities and global reach, adding substantial deepwater operations in the Gulf of America and the knowledge and experience of subsea technologies and operations that comes with it, to our pool of knowledge and technical expertise. As a globally diverse company, we benefit from sharing knowledge and experience across regions, enabling us to enhance our technical performance through advanced digital technologies and continuous asset monitoring. Ultimately, international expansion allows us to apply the best technical solutions from anywhere in our portfolio to challenges everywhere we operate.

We expect to be able to maintain production in the range of 475,000–500,000 boepd in 2026, a level which we expect to sustain throughout the decade.

What drove Harbour's production in 2025 and can that momentum be sustained?

In 2025, we delivered production of 474,000 barrels of oil equivalent per day (boepd) at the top end of the market guidance we gave at the beginning of the year. A broad range of investments and projects across our portfolio contributed to that strong outcome, including record production our J-Area hub in the UK, new wells onstream at Maria Phase 2 in Norway, and the completion of the Fénix project in Argentina. Looking ahead, following the completion of the LLOG acquisition in February, we expect to be able to maintain production in the range of 475,000–500,000 boepd in 2026,

a level which we expect to sustain throughout the decade, reflecting the deep inventory of organic investment opportunities we have.

In Egypt, we are a significant gas producer contributing to domestic energy security, and we continue to invest in our assets and deploy advanced technologies to optimise production.

What are the key technical and operational pillars you focus on as EVP Technical Services at Harbour Energy?

As EVP Technical Services at Harbour Energy, our function has two primary roles – reducing risk and improving efficiency across our portfolio.

We're responsible for the formulation and application of consistent technical standards and processes that keep our projects and operations running safely and smoothly. In a safety-critical industry, embedding our safety culture and standards and monitoring safety outcomes is always a priority. We also help manage other business risks through audits, operating a stage-gate process for projects and a peer review process, and by ensuring our operations comply with both our internal and external legal and regulatory standards.

On the efficiency front, we support our operational business units to support performance delivery and improvement. We work closely with them to understand and resolve the challenges they face by, for example, providing specialist technical expertise to support specific projects or complex issues that are outside their normal work scopes, or by helping them tackle production or cost challenges.



Alan Bruce EVP Technical Services, Harbour Energy

The diversity of our technical community is one of our greatest strengths, bringing together rich experiences from across Harbour's global assets.

What are you most looking forward to at Egypt Energy Show 2026?

Egypt Energy Show 2026 is a really important platform where we can connect with our partners and other stakeholders, with whom we work closely and collaboratively to deliver the energy the region needs to develop and prosper. Here in Egypt, we're a significant gas producer contributing to domestic energy security, and we continue to invest in our assets and deploy advanced technologies to optimise production. I am looking forward to connecting with our partners and stakeholders in Egypt and the wider region.

In Egypt, we're a significant gas producer contributing to domestic energy security, and we continue to invest in our assets and deploy advanced technologies to optimise production.

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DRAGON OIL SHARPENS GULF OF SUEZ FOCUS

An interview with **Abdulkarim AIMaazmi**, Chief Executive Officer, Dragon Oil



What makes the Gulf of Suez strategically attractive for Dragon Oil?

Complex geological formations across the concessions continue to highlight the area's promising hydrocarbon potential, pointing to the likelihood of additional undiscovered reserves. Supported by the Gulf of Suez Petroleum Company (GUPCO)'s well-established and extensive infrastructure, any new discoveries can be rapidly integrated into the existing production system, enabling efficient and sustainable development of these resources.

Beyond the Gulf of Suez, where does Dragon Oil see the next growth opportunity in Egypt?

Dragon Oil is currently evaluating a range of organic and inorganic growth opportunities within Egypt, reflecting the company's continued commitment to expanding its presence in the country's energy sector, however, most of which are within the Gulf of Suez Area as it is the main area of oil production/discoveries in Egypt.

How will Dragon Oil maximize production from GUPCO's mature Gulf of Suez fields?

The strategy is supported by a set of key enablers aimed at sustaining and enhancing production. These include minimizing natural production decline through continuous maintenance of wells and facilities to ensure reliable operations, alongside with ongoing drilling activities for both development and exploration.

Dragon Oil is currently evaluating a range of organic and inorganic growth opportunities within Egypt.

In particular, the strong emphasis on exploration plays a vital role in unlocking new resources and maximizing overall production potential.

What does the new concession commitment agreement with EGPC add to Dragon Oil's Egypt portfolio?

The latest acquired asset under the name of East El Hamd Concession Agreement issued by virtue of Law no. 163 of the year 2025. Currently Dragon Oil is conducting a comprehensive study to evaluate the concession and identify potential drilling opportunities. Early assessments have already highlighted a promising reservoir location, with plans to drill an exploration well in the fourth quarter of 2026.

Upon completion of the study, additional identified prospects will undergo the same technical evaluation process, potentially opening the door for one or two further exploration wells.

These initiatives are expected to enhance Dragon Oil's upstream portfolio in Egypt and contribute to future production growth.

What are Dragon Oil's objectives at Egypt Energy Show 2026?

Egypt Energy Show (EGYPES) 2026 represents one of the region's most prominent gatherings for the energy industry, bringing together partners, contractors, technology providers, and key decision-makers from across the global energy landscape. For Dragon Oil, participation in this important event provides a valuable platform to strengthen relationships with existing partners while exploring new avenues for collaboration and investment.

The conference creates an environment where strategic discussions, negotiations, and potential agreements can take place, supporting the advancement of ongoing projects and future opportunities. At the same time, it allows industry leaders to exchange perspectives on emerging challenges, technological advancements, and innovative solutions shaping the future of the energy sector.



Abdulkarim AIMaazmi
Chief Executive Officer, Dragon Oil

Through active participation in panel discussions and technical sessions, Dragon Oil also seeks to contribute to the broader industry dialogue, sharing its operational experience while benefiting from the insights of other experts and stakeholders. This engagement helps foster knowledge exchange, maintain close communication with partners, and remain aligned with the latest developments and best practices across the energy industry.

Participation in this important event provides a valuable platform to strengthen relationships with existing partners while exploring new avenues for collaboration and investment.



Our Vision:

International Upstream Energy Company, focusing on Innovation and Technology.

Our Mission:

Driving Energy Growth through Performance Excellence and Sustainability.

Our Values:

Respect, Integrity, Excellence, Ownership and Innovation.

Dragon Oil is a leading upstream oil and gas company involved in the exploration, development, and production of oil and gas resources. Based in Dubai, United Arab Emirates, the company operates across key regions including the Middle East, Central Asia, and North Africa with strong presence in Egypt.

Dragon Oil positioned as responsible investor with strong technical capabilities and effective use of advanced technology to improve performance and efficiency. With a focus on consistent delivery and operational excellence, Dragon Oil continues to strengthen its presence in the global energy map.

STRATEGIC CONFERENCE SESSIONS PREVIEW

MONDAY 30 MARCH 2026	09:00-12:00 OFFICIAL PRESIDENTIAL OPENING CEREMONY AND INAUGURATION Transforming energy through collaboration, action and realism					MONDAY 30 MARCH 2026	14:00-14:40 GLOBAL ENERGY MARKETS Energy priorities, geopolitical realities and national security	14:40-15:20 GLOBAL ENERGY MARKETS Reframing the energy narrative	15:20-16:00 GLOBAL ENERGY MARKETS Energy markets, energy security and energy infrastructure	16:00-16:40 GLOBAL ENERGY MARKETS Redefining the renewed upstream E&P agenda
TUESDAY 31 MARCH 2026	10:00-10:40 GLOBAL ENERGY MARKETS International exploration perspectives on East Med gas expansion	10:40-11:20 MARITIME, PORTS AND OFFSHORE Unlocking the Mediterranean Sea offshore potential	11:20-12:00 GLOBAL ENERGY MARKETS Global energy transition – the next phase	12:00-12:40 DOWNSTREAM Capturing untapped opportunity in downstream – a critical window for value creation	13:40 - 14:40 STRATEGIC ROUNDTABLE Gas & LNG as a strategic lever – East Med, North Africa and Europe in a fragmented energy system	TUESDAY 31 MARCH 2026	14:40-15:20 ELECTRICITY AND POWER GENERATION Electrifying energy: from molecules to electrons	15:20-16:00 TECH, INNOVATION AND AI Turning AI into ROI	16:00-16:40 RENEWABLE ENERGIES Advancing nuclear energy for a low-carbon future	
	10:00-10:40 AFRICAN EMERGING ENERGY MARKETS Scaling solar, wind and hydro projects in Africa	10:40 – 11:20 GAS AND LNG LNG global supply and demand outlook	11:20-12:00 FINANCE AND INVESTMENT Mobilising capital into oil and gas exploration and production	12:00-12:40 MARITIME, PORTS AND OFFSHORE Redrawing global trade flows	14:40-15:20 TECH, INNOVATION AND AI Taking action against carbon and methane		15:20-16:00 HYDROGEN Hydrogen: moving from intent to action	16:00-16:40 FINANCE AND INVESTMENT Developing and financing energy infrastructure projects	16:40-17:20 ELECTRICITY AND POWER GENERATION Powering the data centre boom	
WEDNESDAY 1 APRIL 2026	10:00-10:40 AFRICAN EMERGING ENERGY MARKETS Propelling Africa's gas market expansion	10:40-11:20 MARITIME, PORTS AND OFFSHORE Shaping offshore energy frontiers	11:20-12:00 GAS AND LNG Monetising natural gas through value-add	12:00-12:40 RENEWABLE ENERGIES Unlocking renewable potential through hybrid PV systems	13:40 - 14:40 STRATEGIC ROUNDTABLE From resource to resilience – industrial value creation across gas, power, petrochemicals and hydrogen	WEDNESDAY 1 APRIL 2026	14:40-15:20 AFRICAN EMERGING ENERGY MARKETS Expanding Africa's refining capacity to reduce import dependence	15:20-16:00 HYDROGEN Solving the hydrogen storage and transportation challenge through ammonia	16:00-16:40 GAS AND LNG Supporting energy continuity security and decarbonisation with LNG	
	10:00-10:40 LEADERSHIP AND DEVELOPMENT The power of accountability and action centred leadership	10:40-11:20 ELECTRICITY AND POWER GENERATION Leveraging gas-to-power for reliable and sustainable electricity supply	11:20-12:00 HYDROGEN Assessing MENA's potential as a green hydrogen hub	12:00-12:40 DOWNSTREAM Reinventing marketing and distribution in the low-carbon era	14:40-15:20 FINANCE AND INVESTMENT M&A trends, risks and rewards in upstream deals		15:20-16:00 LEADERSHIP AND DEVELOPMENT Building a people-first health and safety culture across the energy sector			

The information regarding the conference including the speakers and sessions are accurate at the time of print (Saturday, 28 March). For the latest details, please download the mobile app egypes.com/app.



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and Mineral Resources
Arab Republic of Egypt



HE Michael Damianos
Minister of Energy
Commerce and Industry
Republic of Cyprus



James P. Danly
Deputy Secretary of Energy
Department of Energy
United States of America



**HE Fatma
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Minister of Industry
Mines and Energy
Republic of Tunisia



HE Joseph Saddi
Minister of
Energy and Water
Lebanese Republic



Hon. July Moyo
Minister of Energy and
Power Development
Republic of Zimbabwe



HE Mahmoud Esmat
Minister of Electricity and
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Arab Republic of Egypt



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Ditte Juul Jørgensen
Director General for Energy
European Commission



Mahmoud Nagy
Undersecretary, Environment
Safety, Efficiency and
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Josie Christodoulou
Commissioner for
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Republic of Cyprus



Dr Philip Mshelbila
Secretary General
Gas Exporting
Countries Forum (GECF)



Houda Ben Jannet
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Chief Executive Officer
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(UEG)



Mathios Rigas
Chief Executive Officer
Energiean



Salah Abdel Kerim
Chief Executive Officer
Egyptian General
Petroleum Corporation
(EGPC)



Masoud Suleman
Chairman
Libyan National Oil
Corporation



Javier La Rosa
President of Base Assets
and Emerging Countries
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Subsurface LNG & CCS
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Alaa El Din Abdel Fattah
President and Chairman
Egyptian Petrochemicals
Holding Company (ECHM)



Randy Neely
Chief Executive Officer
Capricorn Energy



Sam Dabbous
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Exhibitor | **Capricorn Energy** Stand No | 3D10 HALL 3

CAPRICORN ENERGY: DOUBLING DOWN ON THE WESTERN DESERT

An Interview with **Randy Neely**, CEO, Capricorn Energy

What efficiencies has Capricorn realised from consolidating the eight Western Desert concessions?

The merger of eight Western Desert concessions into a single Integrated Badr El-Din agreement is one of the most important structural shifts in Capricorn's Egyptian portfolio. The consolidation will allow us to unlock synergies simply not achievable under the previous structure.

Shifting from eight separate concessions - each with its own commercial terms, boundaries, and expiry calendars - to a single integrated development area is a gamechanger for operational efficiency and commercial viability. The new agreement unlocks a 20-year development window (10 years plus two five-year extensions), enabling smoother capital deployment and eliminating stop-start cycles that constrain long-term planning.

Beyond operational coherence, the fiscal improvements are substantial. The integrated concession delivers 40% cost recovery across the entire asset base, alongside the ability to reclaim 70% of carried cost pool balances and fully recover legacy costs. Profit share has increased to 27-29%, compared with legacy ranges of just 17-20%, while the gas price for incremental volumes has been improved to \$4.25 per million British thermal units (mmbtu).

Together, these reforms materially enhance cash flow and reinvestment capacity, strengthening the long-term economics of the mature Western Desert portfolio.

What production upside do you expect from the new Integrated Badr El-Din agreement?

Capricorn's investment in the Western Desert is already showing positive momentum. At the end of 2025, the company recorded a 21,003 barrels of oil equivalent per day (boe/d) working interest exit rate, with the integrated investment plan set to drive further increases through 2026. Under the first five-year programme of the newly consolidated concession, Capricorn has committed to invest a minimum of \$100 million in 26 development wells and 11 exploration wells, in addition to upgrades to Badr El Din's BED-3 facilities.

Crucially, the merged concession unlocks 20 million barrels of oil equivalent (mmboe) of contingent resources that convert to 2P reserves immediately upon ratification, strengthening both near-term production potential and long-term reserves life, with further material contingent resources already identified for maturation. We are excited

by the short-term reserves growth the merged concession affords us, which will underpin our 2026 development campaign.

How is the Western Desert driving Capricorn's growth, and what's next for exploration in 2026?

The Western Desert remains one of Egypt's most prolific hydrocarbon provinces, and our joint venture with Cheiron underscores its continued potential. In 2025, the programme delivered noteworthy successes in North Um Baraka and SE Horus, while also identifying attractive deeper-pool opportunities in the Bahariya formation of BED-15.

The Western Desert offers a distinct set of advantages for operators. It is anchored by a mature infrastructure base that keeps development costs low, while still encompassing large tracts of under-explored acreage with significant potential. These strengths are further reinforced by strong collaboration with the Egyptian General Petroleum Corporation (EGPC), partner Cheiron, and our joint venture Badr El Din, creating a framework that combines efficiency, opportunity, and partnership.

Looking at 2026, the exploration footprint will expand further with two new areas - North Sitra and East Sidi Barrani - added to the integrated concession. The improved gas pricing framework also reignites the commerciality of deeper gas targets, including opportunities in the Teen field, which had a challenging investment thesis under the legacy concession agreements.

What role does digitisation play in optimising your Egyptian assets?

Digitisation is proving to be a high-value lever in optimising Capricorn's Egyptian portfolio. With a historical well database exceeding 650 wells, the company has invested heavily in cleaning, digitising, and structuring decades of subsurface records.

This comprehensive dataset has already produced meaningful tools, including an automated behind-pipe opportunity evaluator, which rapidly identifies

For Capricorn Energy, now entering its sixth year in the country, the message at Egypt Energy Show 2026 is unmistakably clear: the company is here to grow.



Capricorn



Randy Neely CEO, Capricorn Energy

recompletion targets across the asset base. Capricorn has also automated daily production reporting, shifting engineers' focus away from manual workflows and toward optimisation, surveillance, and opportunity generation. We're redirecting technical time from data-gathering and validation to value creation.

These digital efforts are expected to compound over time, improving uptime, reservoir insight, and well prioritisation across the merged concession.

What is the scope for further expansion in Egypt?

With the merged concession agreement creating a long-term runway for growth, Capricorn is also exploring opportunities to scale its presence in Egypt more broadly. The progress we've seen in the sector, coupled with the strong partnership we have with the Ministry and EGPC, gives us confidence to invest and grow.

The company continues to evaluate in-country M&A and has the organisational depth - both in Cairo and internationally - to assume operatorship. Capricorn's leadership sees Egypt not just as a foundation, but as a platform for expansion.

What message does Capricorn intend to deliver at Egypt Energy Show?

Ten years after its debut, Egypt Energy Show has cemented its position as one of the region's premier energy gatherings - a testament to Egypt's resilience and its enduring relevance to global oil and gas. For Capricorn Energy, now entering its sixth year in the country, the message at Egypt Energy Show 2026 is unmistakably clear: the company is here to grow.



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22 TECHNICAL CONFERENCE CATEGORIES

- 1 **DOWNSTREAM: REFINING TECHNOLOGY, OPERATIONS & MARKETING (REF)**
- 2 **DOWNSTREAM: PETROCHEMICALS TECHNOLOGY & OPERATIONS (PET)**
- 3 **UPSTREAM: EXPLORATION OF CONVENTIONAL RESOURCES (CONV)**
- 4 **UPSTREAM: EXPLORATION OF UNCONVENTIONAL RESOURCES (UNCOV)**
- 5 **GAS/LNG PROCESSING, OPERATIONS & TECHNOLOGY (GAS)**
- 6 **MIDSTREAM: INFRASTRUCTURE, TRANSPORTATION & STORAGE (MID)**
- 7 **OFFSHORE & SUBSEA PRODUCTION, OPERATIONS & TECHNOLOGY (OS)**
- 8 **DECARBONISATION, ENERGY TRANSITION & ENERGY EFFICIENCY (DTE)**
- 9 **HYDROGEN, BIOFUELS, ALTERNATIVE FUELS, NUCLEAR (ALT)**
- 10 **RENEWABLE ENERGY (RE)**
- 11 **ENVIRONMENTAL SUSTAINABILITY & CLIMATE CHANGE (ESC)**
- 12 **ENERGY ECONOMICS, GOVERNANCE, AGREEMENTS & FINANCE (EGAF)**
- 13 **AI & DIGITAL ERA (AIDE)**
- 14 **HEALTH & SAFETY (HS)**
- 15 **PROJECT MANAGEMENT & EXECUTION (PM)**
- 16 **OPERATIONAL EXCELLENCE (OPEX)**
- 17 **PEOPLE & TALENT DEVELOPMENT (PPL)**
- 18 **GEOSCIENCE (GEO)**
- 19 **OIL & GAS FIELD DEVELOPMENT (FD)**
- 20 **DRILLING (DR)**
- 21 **COMPLETIONS & WELL ENGINEERING (COMPL)**
- 22 **ASSET INTEGRITY & CORROSION MANAGEMENT (AICM)**

TECHNICAL CONFERENCE PROGRAMME AT A GLANCE

TIME	ROOM 1	ROOM 2	ROOM 3	ROOM 4	ROOM 5	ROOM 6	
MONDAY 30 MARCH 2026	14:30 - 16:00	SESSION 1 CATEGORY: CONV Unlocking frontier and exploration potential	SESSION 2 CATEGORY: EGAF Financing regional energy investments and government pathways	SESSION 3 CATEGORY: RE Startups driving renewables future	SESSION 4 CATEGORY: ESC Circular economy and recycling in action	SESSION 5 CATEGORY: GAS Gas processing optimisation and advancements	SESSION 6 CATEGORY: MID Enhancing operational infrastructure using digital tools
	16:00 - 17:30	SESSION 7 CATEGORY: CONV Reservoir characterisation and EOR methods	SESSION 8 CATEGORY: EGAF Energy strategies and financing models	SESSION 9 CATEGORY: RE Renewables I: wind, wave & renewables' strategies	SESSION 10 CATEGORY: ESC ESG and SDG pathways in energy	SESSION 11 CATEGORY: GAS Efficiency solutions in gas and LNG systems	SESSION 12 CATEGORY: MID Optimising gas transportation and storage solutions
TUESDAY 31 MARCH 2026	10:00 - 11:30	SESSION 13 CATEGORY: UNCONV Innovative advancements in unconventional reservoir production	SESSION 14 CATEGORY: DC AI and automation in drilling	SESSION 15 CATEGORY: RE Renewables II: solar microgrids & photovoltaics	SESSION 16 CATEGORY: ESC Management of methane emissions and waste materials	SESSION 17 CATEGORY: OS Transforming offshore operations: automation and optimisation	SESSION 18 CATEGORY: REF Refinery economics: advancing profit margins through process optimisation
	11:30 - 13:00	SESSION 19 CATEGORY: CONV Unconventional resource evaluation strategies	SESSION 20 CATEGORY: DC Advanced drilling practices and performance enhancement	SESSION 21 CATEGORY: RE Renewables III: geothermal energy & Power-to-X	SESSION 22 CATEGORY: ESC CSR programmes and technologies for biodiversity services	SESSION 23 CATEGORY: OS Overcoming offshore infrastructure challenges	SESSION 24 CATEGORY: REF Innovations and circular solutions in refining and petrochemicals
	14:00 - 15:30	SESSION 25 CATEGORY: GEO Revolutionising subsurface exploration with AI	SESSION 26 CATEGORY: DC Well completion and intervention solutions	SESSION 27 CATEGORY: DTE Mitigating of GHG emissions reduction	SESSION 28 CATEGORY: DIGI Big data and advanced analytics using AI	SESSION 29 CATEGORY: PM Successful project management: optimising contract strategy, execution and cost	SESSION 30 CATEGORY: PET Innovative pathways in petrochemicals
15:30 - 17:00	SESSION 31 CATEGORY: GEO Beyond the image: innovations in seismic interpretation and integration	SESSION 32 CATEGORY: ALT Sustainable biofuel advancement technologies	SESSION 33 CATEGORY: DTE Transformative pathways in CCS and CCUS	SESSION 34 CATEGORY: DIGI Cybersecurity and data protection	SESSION 35 CATEGORY: PM New projects risk assessment and digital innovation	SESSION 36 CATEGORY: PET Petrochemical market developments and advances	
WEDNESDAY 1 APRIL 2026	10:00 - 11:30	SESSION 37 CATEGORY: OEX Best practise for intelligent automation with AI	SESSION 38 CATEGORY: ALT Alternative energies: smart innovations	SESSION 39 CATEGORY: DTE CBAM readiness and the role of hydrogen	SESSION 40 CATEGORY: DIGI Operational excellence through digital transformation best practices	SESSION 41 CATEGORY: HS Next-Gen process safety: innovation and risk intelligence	SESSION 42 CATEGORY: PPL Workforce learning and competency building pathways
	11:30 - 13:00	SESSION 43 CATEGORY: OEX Operational excellence through process optimisation	SESSION 44 CATEGORY: ALT Green hydrogen and ammonia production and scale up	SESSION 45 CATEGORY: DTE Methane mitigation and emissions data management	SESSION 46 CATEGORY: DIGI Energy, efficiency and emissions management through AI and ML	SESSION 47 CATEGORY: FD Optimising field production and enhancements	SESSION 48 CATEGORY: PPL Next-Gen energy leadership and workforce
	14:00 - 15:30	SESSION 49 CATEGORY: OEX Applications for improving asset integrity and maintenance strategies	SESSION 50 CATEGORY: ALT Building hydrogen operations and infrastructure	SESSION 51 CATEGORY: DTE Renewable energy and electrification	SESSION 52 CATEGORY: DIGI Energy industry evolution via digital twins	SESSION 53 CATEGORY: FD Innovative EOR in mature and brownfield assets	SESSION 54 CATEGORY: HS Digital and smart safety solutions in HSE

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Exhibitor | **Energean** | Stand No | **2C60** | **HALL 2**

A ROADMAP FOR GROWTH: ENERGEAN BETS BIG ON EGYPT

Interview with **Nicolas Katcharov**, Chief Executive Officer and Country Manager Egypt, Energean International

How is Energean advancing production at Abu Qir and across its Egyptian concessions?

Egypt remains a cornerstone of Energean's regional strategy and one of the key pillars of our Eastern Mediterranean portfolio. Our priority is to maximize domestic gas production while continuing to invest in exploration and development across our existing concessions.

Energean currently produces around 130 million cubic feet (mmcf) of gas per day in Egypt, primarily from the Abu Qir area in the Nile Delta. Over the past few years, we have delivered several successful development projects that have strengthened production from this hub.

Development drilling at the North El Amriya (NEA) and North Idku (NI) concessions was successfully completed in late 2023, with Location B brought online in the summer of 2024. We are also advancing exploration projects in the Western Desert and pursuing deep Mediterranean prospectivity. Production remains on plateau, underscoring Energean's ability to efficiently deliver by leveraging existing infrastructure and operational synergies across the Abu Qir area, even amid challenging macroeconomic conditions.

Looking ahead, we see additional opportunities around the Abu Qir hub through near-field infill drilling and potential debottlenecking projects, which could unlock further resources and extend the productive life of the area.

What role does Egypt play in Energean's Eastern Mediterranean portfolio?

Egypt is central to Energean's strategy in the Eastern Mediterranean. In addition to being a significant producing asset delivering around 30,000 barrels of oil equivalent per day (boed), Egypt occupies a unique strategic position as a regional energy hub, linking Eastern Mediterranean gas resources to international markets.

We are the third-largest producer in Italy and have built over 15 years of operations in Egypt and Croatia.

Our vision is to support a more interconnected regional gas system where energy can flow between countries to balance supply and demand. Egypt's infrastructure and geographic position make it a natural gateway for regional gas resources.

Energean's priority remains the development of domestic production within Egypt and for Egypt. Through continued investment and collaboration with Egyptian partners, we believe there are significant opportunities to unlock additional value from existing assets and future exploration prospects.

How do concession consolidation and arrears recovery support Energean's Egypt strategy?

Energean is currently working with Egyptian authorities on a potential new consolidated concession framework, which would bring together the Abu Qir, North El Amriya, and North Idku concessions under a single structure designed to support long-term investment and development.

The objective of this consolidation is to create a framework that facilitates the development of existing discoveries, supports new exploration opportunities, and allows access to deeper horizons that require advanced technology and significant investment. Such an approach would maximize operational efficiencies across the area, extend the productive life of the Abu Qir region, and support sustainable production over the long term.

What are the goals of the upcoming Western Desert exploration campaign?

The company's story is one of disciplined growth, execution excellence and partnership with governments to unlock national value.

Energean began in Greece as the country's only oil producer and has since expanded across the Eastern Mediterranean. Today, we are the third-largest producer in Italy, have built over 15 years of operations in Egypt and Croatia, and most notably, established a strong presence in Israel. There, we demonstrated that a focused independent company can successfully and efficiently develop deepwater gas resources.

In our Karish gas fields, offshore Israel in the Eastern Mediterranean, we invested more than \$2 billion, built, own and operate the only Floating Production Storage and Offloading unit (FPSO) in the Mediterranean, without partners. We brought new supply to the market, reduced gas prices, strengthened energy security and created long-term economic value, while generating strong



returns for our shareholders. This is not a theory. It is a proven model of an experienced deepwater operator. And this is how we are going forward.

We envision the Eastern Mediterranean as an interconnected market where energy flows between all countries. This is why we have put forward our plans for the pipelines that would transfer gas from Karish all the way to Egypt and if approved in the future, to Cyprus.

Energean casts a strong vote of confidence in Egypt, we are looking forward to our East Bir El Nus drilling campaign, while we are very excited about our plans for growth in West Africa and in Block 2, located offshore Greece, in partnership with ExxonMobil, and many more are to follow.

How could Egypt Energy Show 2026 strengthen Energean's growth and partnerships?

For Energean, Egypt Energy Show 2026 provides an important platform to deepen partnerships with Egyptian stakeholders, engage with regional industry leaders, and highlight the investment opportunities that exist across the Eastern Mediterranean and Africa.

Collaboration is essential to unlocking the region's energy potential. By working together, industry and governments can accelerate development, strengthen energy security, and deliver long-term value for the countries where we operate.

 21 - 22 April 2026 Edmonton, Canada	 9 - 11 June 2026 Calgary, Canada	 9 - 11 June 2026 Calgary, Canada	 9 - 11 June 2026 Calgary, Canada	 5 - 9 July 2026 Abuja, Nigeria
 14 - 17 September 2026 Bangkok, Thailand	 14 - 17 September 2026 Bangkok, Thailand	 14 - 17 September 2026 Bangkok, Thailand	 14 - 17 September 2026 Bangkok, Thailand	 14 - 17 September 2026 Bangkok, Thailand
 14 - 17 September 2026 Bangkok, Thailand	 15 - 17 September 2026 Edmonton, Canada	 22 - 24 September 2026 Calgary, Canada	 28 - 29 September 2026 Cairo, Egypt	 13 - 15 October 2026 Lake Charles, USA
 2 - 5 November 2026 Abu Dhabi, UAE	 2 - 5 November 2026 Abu Dhabi, UAE	 2 - 5 November 2026 Abu Dhabi, UAE	 2 - 5 November 2026 Abu Dhabi, UAE	 2 - 5 November 2026 Abu Dhabi, UAE
 2026 Abu Dhabi, UAE	 30 November - 3 December 2026 Bayelsa, Nigeria	 1 - 3 December 2026 Hanoi, Vietnam	 1 - 4 December 2026 Istanbul, Türkiye	 13 - 15 January 2027 Beijing, China
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Reflecting Egypt Energy Show mission to advance energy through collaboration, action and realism, the Energy Club is the platform where influential voices converge, away from the exhibition floor and at the centre of the industry's most important conversations.

Exclusive features and amenities

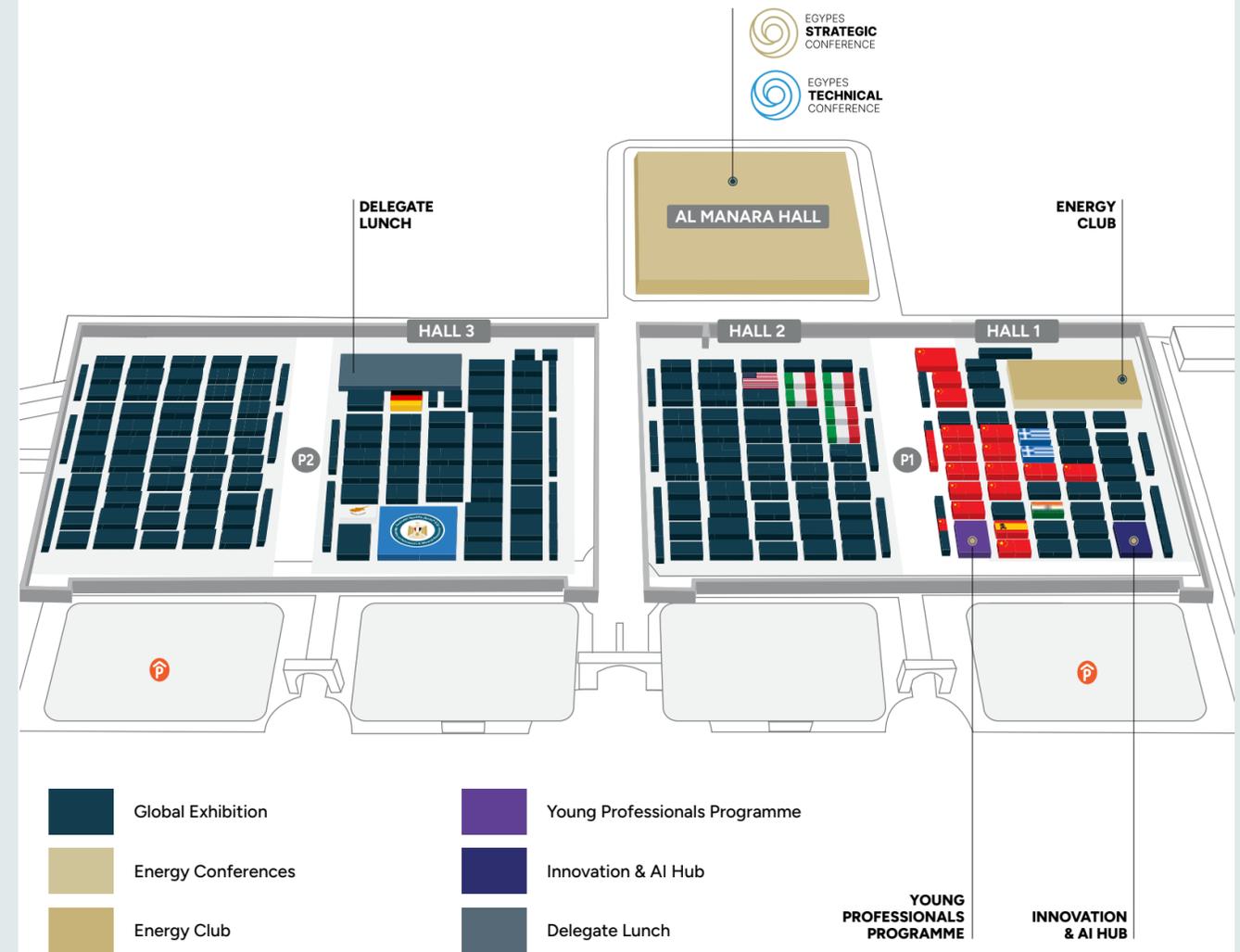
Members can benefit from world-class facilities and services tailored to enhance both networking and business productivity. Over almost a decade of its existence, the Club has become a preferred destination for the energy industry's senior-most voices, offering unparalleled hospitality and an environment that fosters collaboration among those shaping the sector's future.

The EGPES Energy Club is an invitation-only leadership network designed to connect ministers, policymakers and C-suite executives shaping the future of global energy. As the industry's most senior gathering point during the event, the Energy Club offers a carefully-curated environment for strategic dialogue, relationship-building and partnership development among those driving decision-making across the energy value chain.

Participation is complimentary but strictly limited to senior decision-makers with access granted only through formal acceptance. This ensures that every interaction is purposeful, confidential and commercially meaningful, positioning the Energy Club as a must-visit destination for leaders looking to have a strong impact on the year ahead.

At its core, the Energy Club brings together ministers, dignitaries and senior executives from national and international oil companies (NOCs and IOCs), service providers, EPC contractors, finance, technology and policy. Members benefit from unparalleled access to peers uniquely positioned to explore investment opportunities, align on industry priorities and engage in future-focused conversations in a trusted setting.

EGYPT ENERGY SHOW 2026 VENUE MAP



SHOW TIMINGS		
1 Monday 30 March 14:00 - 19:00	2 Tuesday 31 March 10:00 - 19:00	3 Wednesday 1 April 10:00 - 18:00

NEW FOR 2026 INNOVATION & AI HUB

Headline Sponsor



The Innovation & AI Hub at Egypt Energy Show 2026 is the new focal point spotlighting digital breakthroughs, AI-driven technologies, and pioneering start-ups reshaping energy efficiency, systems, and operations.

Through start-up pods, live demos, immersive simulations, and high-impact pitch competitions, the Hub showcases how Artificial Intelligence is applied across predictive maintenance, safety, real-time analytics, smart exploration, grid optimisation, and autonomous operations. It is where the future of energy solutions comes to life - delivering hands-on experiences, strategic connections, and transformative insights.

Artificial Intelligence is now a proven game-changer for efficiency, reliability, and sustainability across the energy value chain. With global investment in AI projected to exceed \$13 billion annually by 2030 (IEA), the Hub at Egypt Energy Show 2026 anchors the critical conversation on how these technologies are redefining the region's energy future.

INSIGHT AFRICA:

The continent's AI market is forecast to grow from \$4.5bn in 2025 to \$16.5bn by 2030 (Statista), with applications in energy access, grid stability, and renewables integration.

INSIGHT EAST MEDITERRANEAN:

AI-driven energy forecasting could cut integration costs of renewables by up to 10%, critical for East Mediterranean nations scaling solar and wind (IRENA).

INSIGHT MIDDLE EAST:

Artificial Intelligence could contribute \$320bn to the region's economy by 2030 (PwC), with energy digitalisation a key driver of that transformation.

INSIDE THE INNOVATION & AI HUB



AI ENABLED START-UP PODS

Emerging ventures bringing disruptive, investment-ready solutions to the energy value chain.



LIVE DEMOS & IMMERSIVE SIMULATIONS

Immersive showcases of AI in action - from predictive maintenance and smart grids to emissions monitoring and autonomous systems.



TECH TALKS

Leading experts share cutting-edge use cases and strategies revolutionising energy through Artificial Intelligence.



PITCH COMPETITIONS

Start-Up Pitch (Day 1) for early-stage ventures; Industry Pitch (Day 2) for deployment-ready technologies.

YOUNG PROFESSIONALS PROGRAMME

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Championing youth for a sustainable energy future

The EGPES Young Professionals Programme is designed to nurture future talent and inspire the next wave of energy innovators, engineers, and sustainability advocates.

Engaging university and high school students through hands-on experiences, speaker sessions, competitions, and interactive workshops, the programme provides practical exposure to the evolving energy landscape. Participants gain valuable insight into career opportunities, emerging technologies, and global energy trends - while building connections with industry mentors, experts, and leading organisations.

EXPERIENCES FOR HIGH SCHOOL AND UNIVERSITY STUDENTS



- Race to Zero Challenge - **New**
- Skill Up Live - **New**
- Innovation Lab - **New**
- Future Energy Ambassadors
- Field Trips
- Expo Tours
- Future Female Leaders
- Youth Forum
- Technology Zone

PROGRAMME PILLARS

Education & awareness

Providing comprehensive education about the energy sector, including its challenges, opportunities, and importance in global sustainability.

Talent development

Empowering young talents with the skills, knowledge, and resources necessary to thrive in the energy industry.

Engagement and networking

Facilitating connections between young professionals, industry experts, and mentors to foster collaboration and knowledge sharing.

Innovation & sustainability

Encouraging creativity and innovation in developing sustainable solutions for the energy transformation.

Leadership and career growth

Cultivating leadership skills and offering opportunities for career advancement within the energy sector.

EGYPES ENERGY AWARDS

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TUESDAY, 31 MARCH 2026

CELEBRATING EXCELLENCE AND INNOVATION IN ENERGY

The EGPES Energy Awards set the benchmark for excellence at the Egypt Energy Show 2026, recognising organisations and individuals delivering measurable, real-world impact across the global energy system.

Aligned with EGPES' mission, the awards honour leaders and teams translating ambition into action - advancing decarbonisation, digital transformation, safety, talent development, and energy security through credible execution and operational excellence.

They spotlight proven achievement, recognising both established industry leaders and emerging talent who are shaping the future of energy through collaboration, accountability, and results.



STAND NO 3A70 HALL 3

ACPA: DRIVING LOCAL MANUFACTURING AND INNOVATION IN EGYPT'S PETROLEUM SECTOR

Based in Egypt, the Alexandria Petroleum Additives Company (ACPA) stands as a national leader in the production of petroleum additives, lubricants and speciality chemicals. In alignment with the strategic vision of the Ministry of Petroleum and Mineral Resources (MoPMR) to maximise value-added services and strengthen local manufacturing, ACPA continues to play a vital role in supporting the evolution of Egypt's energy landscape.

The company has implemented a comprehensive development strategy focused on expanding production capacity, modernising infrastructure and enhancing product quality to meet both domestic and international demands.

At Egypt Energy Show (EGYPES), ACPA offers a diverse portfolio of high-performance products, including gasoline and diesel engine oils, industrial and hydraulic lubricants, fuel additives, brake fluids and automatic transmission fluids. The company also provides critical water treatment chemicals and refinery processing additives. To meet the requirements of modern engines, ACPA has introduced advanced synthetic lubricants, such as the SN 5W40 and SL 15W50 ranges, designed for superior reliability and performance.

In a significant move toward industrial localisation, ACPA signed a cooperation protocol with the Cairo Oil Refining Company in 2026 to localise the production of demulsifiers. This initiative directly reduces dependence on imports while strengthening national technical expertise.

With annual sales exceeding EGP 1 billion and an export network reaching the UAE, Algeria, Libya, Lebanon and Sudan, ACPA continues to expand its regional footprint. Through continuous innovation and a steadfast commitment to quality, the company remains a trusted partner in advancing Egypt's petroleum sector and delivering sustainable value to customers across the region.



STAND NO 2D75 HALL 2

ARESCO ADVANCES REGIONAL INTERCONNECTION AND RENEWABLE LOCALISATION

ARESCO (ASEC for Manufacturing and Industrial Projects Co.) participates in EGYPES 2026 to present newly introduced manufacturing solutions that align with Egypt's vision of positioning itself as a regional energy hub. Established in 1990, ARESCO is a premier Egyptian engineering and fabrication powerhouse, specialising in the delivery of large-scale industrial projects and engineered components for the energy, mining and petrochemical sectors. This year, the company is highlighting its strategic expansion into high-voltage infrastructure and solar energy, leveraging Egypt's renewable potential to support domestic growth and green electricity exports to Europe, Asia and Africa.



At its stand, ARESCO will introduce its Transmission Line Tower manufacturing solutions, a key part of the company's strategic roadmap to support the rapid development of high-voltage transmission networks. This development is a critical enabler for integrating renewable energy into the national grid and strengthening cross-border interconnections. By providing locally manufactured towers, ARESCO is driving industrial localisation efforts and reducing the regional industry's reliance on imported steel infrastructure.

ARESCO's world-class manufacturing facilities produce a wide range of engineered components, including pressure vessels, heat exchangers, silos and heavy-duty piping systems. All fabrication is conducted in accordance with ISO 9001, ISO 14001 and ISO 45001 standards.



In parallel, ARESCO will showcase its newly launched PV Solar Panel Mounting Steel Structures, engineered to meet the increasing demand for reliable, high-efficiency solutions in large-scale utility solar projects. These systems are designed for maximum durability and ease of installation, ensuring long-term performance under diverse environmental conditions. These developments build on the company's established EPC (Engineering, Procurement and Construction) capabilities across the oil and gas, fertiliser and renewable energy industries.

STAND NO 2H68 HALL 2

COATEC SRL UNVEILS ALTENE A2026 TAPE FOR SUPERIOR CORROSION PROTECTION

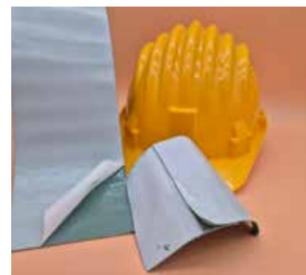
Coatec Srl is an Italian manufacturer specialising in the production of high-performance anti-corrosion coatings and Altene™ systems for the global oil, gas and water sectors. In the complex field of corrosion protection, achieving the perfect balance between technical reliability and cost optimisation has long been a challenge for designers, engineers and site managers. With the launch of the new Altene A2026 tape at the Egypt Energy Show (EGYPES) 2026, Coatec Srl has eliminated this compromise, offering a solution that harmonises operational excellence with economic sustainability.



Meticulously designed to ensure long-lasting protection for both underground and above-ground pipes, Altene A2026 establishes a new benchmark for the industry. The product is built upon two fundamental pillars: versatility and quality excellence. The tape is incredibly robust yet highly conformable, allowing for quick, precise and air bubble-free application. This remains true even on complex joints, curves and special pieces, which drastically reduces installation times and minimises the risk of human error during application.

Thanks to a cutting-edge production process and optimised logistics, Coatec Srl has managed to reduce costs without compromising the quality of raw materials. This results in an extremely competitive price point that allows partners to be more effective in tenders and achieve higher profit margins. By choosing Altene A2026, companies are investing in a reliable future, ensuring that safety and financial efficiency go hand-in-hand.

Manufactured using the latest generation of polymers, Altene A2026 offers instant adhesion and superior mechanical resistance. Whether the infrastructure is exposed to high thermal stress, persistent humidity or aggressive chemicals, the tape creates an impenetrable barrier that significantly extends the useful life of critical assets. This ensures that cathodic protection finally meets maximum financial efficiency, allowing operators to protect infrastructure without jeopardising project margins.



STAND NO 2E30 HALL 2

PAN MARINE GROUP: NAVIGATING THE FRONTIERS OF OFFSHORE, MARITIME LOGISTICS

Building on decades of regional success, Pan Marine Group enters Egypt Energy Show (EGYPES) 2026 to demonstrate how its integrated maritime and logistics solutions are powering the next generation of Egypt's offshore energy projects. The Egyptian Pan Marine Group combines local port-side authority with global-standard freight forwarding and logistics to provide a truly integrated service model. By leveraging decades of local expertise and a versatile fleet of offshore support vessels, the Group ensures the seamless execution of complex upstream and midstream operations in the Mediterranean and Red Sea.

The Group's multi-disciplinary service model is designed to meet the rigorous demands of modern oil and gas activities. From supporting exploration and drilling phases to managing the long-term logistics of production, Pan Marine provides a "one-stop" gateway for international operators. Its footprint enables swift mobilisation and precise execution, ensuring that critical cargo and essential supplies reach offshore assets without interruption, even under the most challenging maritime conditions.

A key pillar of the company's success is its continuous investment in infrastructure and technology. This forward-looking approach allows the Group to deliver consistent value through a proven track record of operational excellence and safety. By adopting global best practices and stringent quality standards, Pan Marine ensures that its maritime and shipping solutions remain both responsible and sustainable, contributing to the long-term development of Egypt's energy infrastructure.

As the regional energy landscape continues to evolve, the Group remains focused on optimising logistics performance and reinforcing its position as a trusted partner. Attendees are invited to visit the Pan Marine team to explore how their integrated maritime model can streamline complex supply chains and power the next generation of offshore energy projects.



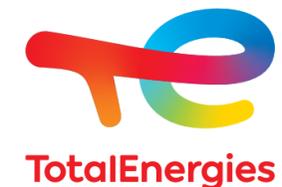
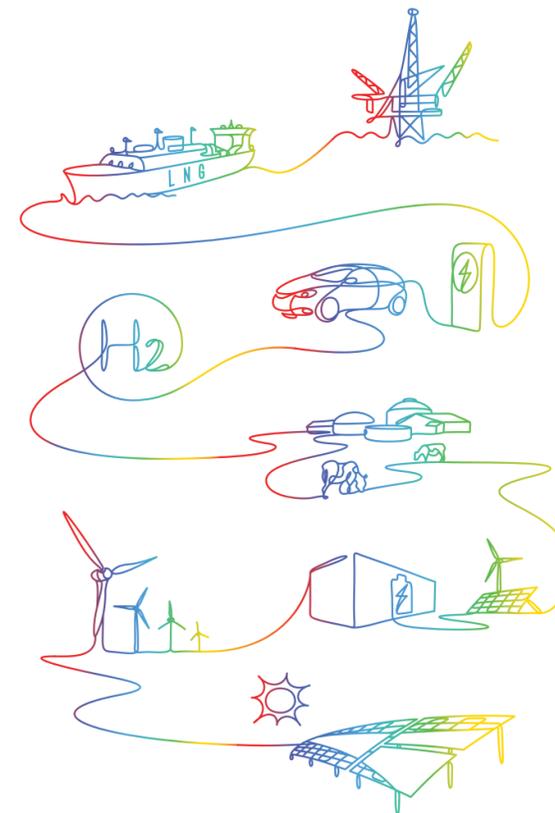
Our role goes beyond support; Pan Marine enables offshore success through continuous investment in capabilities, driven by experience and innovation.

Marwan El Shazly

Vice President, Pan Marine Group.

TotalEnergies is progressing on the path of energy transition.

Discover our actions on totalenergies.com/energy-transition



STAND NO 3C30 HALL 3

SLB: CELEBRATING A CENTURY OF INNOVATION AND DIGITAL TRANSFORMATION

In 2026, SLB proudly celebrates 100 years of innovation, partnership, and transformation in the energy industry. This centenary milestone reflects our enduring commitment to advancing technology and delivering solutions that shape the future of the energy sector.

At EGYPTES 2026, we are launching SLB's first in-country cloud platform to empower the nation's oil and gas industry. This breakthrough provides secure data management, advanced analytics, and accelerates digital transformation, ensuring Egypt's energy sector remains at the forefront of innovation.

We are also showcasing our involvement in major projects that are redefining the regional energy landscape. Among these are the Offshore OBN Multi-Client project in the East Mediterranean, which enhances seismic imaging and exploration capabilities, and the Meliha Phase II Gas Treatment Plant, which supports Egypt's drive for energy security and sustainable growth.



In addition, SLB is demonstrating the latest production and recovery solutions designed to maximise efficiency and sustainability. Our advanced well-placement techniques are tailored to Egypt's ambitious goal of doubling production by 2030, ensuring smarter resource development and long-term value creation.

Together, these initiatives highlight SLB's century-long legacy of innovation and our commitment to supporting Egypt's national energy goals, combining expertise, technology, and collaboration to unlock new possibilities for the country's energy future.

STAND NO 1H20 HALL 1

TECHNIP ENERGIES: BRIDGING PROSPERITY WITH SUSTAINABILITY IN EGYPT

Technip Energies returns to Egypt Energy Show (EGYPES) 2026 as a premier global technology and engineering partner for energy infrastructure and decarbonisation. As a leading international engineering and technology company, Technip Energies specialises in the design and delivery of some of the world's most complex energy projects, holding leadership positions in LNG, hydrogen, ethylene and CO₂ management. Through its two complementary business segments, Technology, Products and Services (TPS) and Project Delivery, the company turns innovation into industrial reality at scale.



Present in Egypt since 1977, Technip Energies has successfully delivered more than 30 major facilities across the offshore, refining, low-carbon hydrogen and chemical sectors. Flagship projects, such as the MIDOR and Assiut refineries, demonstrate the company's significant contribution to Egypt's growing energy and industrial needs. Operating from its headquarters in New Cairo, the company provides comprehensive operational, logistics and financial support to all national projects.

standards while contributing to Egypt's long-term sustainable development. Industry professionals are invited to visit Stand 1H20 to explore how Technip Energies is engineering a world designed to last through excellence in execution and collaboration.

The company's permanent local teams offer end-to-end project execution and technology expertise, ranging from initial feasibility studies and Front-End Engineering Design (FEED) to full lump-sum EPC and project management consultancy. Technip Energies remains committed to working with national partners to strengthen local capabilities and co-develop innovative solutions that help clients meet their net-zero ambitions.



Drawing on decades of expertise, the company continues to deliver projects that meet the highest international

STAND NO 3H70 HALL 3

TÜV RHEINLAND SHOWCASES GLOBAL LEADERSHIP IN SAFETY AND SUSTAINABILITY, RHEINLAND



TÜV Rheinland, a global leader in independent testing, inspection and certification with a legacy dating back to 1872, presents its industry-leading expertise at the Egypt Energy Show (EGYPES) 2026. Founded originally to ensure the safety of steam boilers in Germany, the company has evolved into a premier partner for the global energy sector, now employing approximately 27,000 specialists in over 50 countries. At this year's event, the company will present integrated solutions focused on Asset Integrity, Offshore Reliability and Sustainable Operations, specifically tailored for the evolving needs of the Mediterranean and North African oil and natural gas markets.

The showcase highlights advanced Asset Integrity Management (AIM) solutions designed to help operators monitor, maintain and extend the lifespan of critical infrastructure, including pipelines, pressure vessels and offshore platforms. By employing risk-based inspection, comprehensive corrosion management and advanced non-destructive testing (NDT) techniques, such as ultrasonic analysis and wall thickness determination, TÜV Rheinland enables companies to detect potential structural vulnerabilities early. These precision services not only improve site safety but also minimise costly operational downtime and environmental risks.

Sustainability remains a central pillar of the TÜV Rheinland exhibit. The company supports organisations in their transition towards responsible,

low-carbon operations through a suite of environmental services. By helping companies align their operations with internationally recognised sustainability frameworks and energy management standards, TÜV Rheinland ensures that industrial progress does not come at the expense of environmental stewardship.

Ultimately, these integrated solutions provide a holistic approach to managing high-value energy assets. By enhancing safety, extending asset life and improving operational efficiency, TÜV Rheinland continues to support the industry's vital transition towards more sustainable and resilient energy operations for the future.

STAND NO 1G15 HALL 1

JINYOUNG TBX PRESENTS PRECISION TURBINE EXPERTISE FOR THE GLOBAL POWER SECTOR

Jinyoung TBX returns to Egypt Energy Show (EGYPES) 2026 to showcase its world-class precision machining capabilities for critical turbine infrastructure. Headquartered in South Korea, Jinyoung TBX is a premier global specialist in the high-precision manufacturing of gas and steam turbine components, serving as a vital link in the international power generation supply chain. The company leverages advanced Computer Numerical Control (CNC) technology and metallurgical expertise to produce complex engine parts that meet the rigorous thermal and mechanical demands of modern energy plants.



Visitors to the Jinyoung TBX stand can explore the company's extensive capabilities in machining sophisticated turbine components, including blades, diaphragms and rotors. These precision-engineered parts play a fundamental role in maintaining the efficiency and operational reliability of turbine systems used across both utility-scale power plants and heavy industrial facilities.

Specialising in the machining of demanding materials and the adherence to incredibly tight tolerances, Jinyoung TBX has developed a reputation for quality and accuracy within the energy sector. At this year's exhibition, the Korean manufacturer will highlight its experience in supplying precision-machined components for a wide variety of gas and steam turbine applications, demonstrating its ability to support bespoke technical requirements for global OEMs and operators.

Attendees of EGYPTES 2026 are invited to visit Stand 1G15 to discuss turbine component specifications, explore strategic cooperation opportunities and learn more about the company's decades of experience in high-end turbine manufacturing. The Jinyoung TBX technical team looks forward to welcoming industry professionals to discuss how their precision solutions can optimise the lifecycle of critical power assets.



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EGYPT ENERGY SHOW 2026 SHUTTLE BUS SCHEDULE

Egypt Energy Show 2026 provides a complimentary hotel shuttle bus service to and from selected hotels to the Egypt International Exhibition Center.

List of hotels offering shuttle bus service include:

- | | |
|---------------------------|-------------------------------|
| 1 Dusit Thani Lake View | 6 JW Marriott |
| 2 Helnan Landmark | 7 Intercontinental City Stars |
| 3 Triumph Luxury Hotel | 8 Holiday Inn |
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CHEIRON

Cheiron Petroleum Corporation is an independent Exploration and Production company with current operated production of more than 130 kboepd.

The Company has assets in Egypt, Mexico and Romania. In Egypt, Cheiron holds petroleum rights in 19 concessions, all operated by Cheiron through its various Joint Venture Companies in partnership with EGPC, EGAS and GANOPE. The Egyptian concessions are located both onshore and offshore spanning all three main hydrocarbon basins in the country, namely the Western Desert, Gulf of Suez and the Mediterranean Sea. Meanwhile, Cheiron's Mexican and Romanian assets are all onshore.

Leveraging its extensive technical and operational expertise, Cheiron has historically focused on identifying and extracting value from mature fields that may have been previously overlooked. More recently, the Company has shifted its strategic focus towards greenfield development across a range of high-potential areas.

Throughout its operations, the Company is committed to meeting the highest operational standards, which it continues to view as a key factor behind its multi-decade-long success. The Company holds international Health, Safety, Environment and Quality ISO Accreditation certificates and places ethical behavior and integrity at the core of all its activities. Cheiron is dedicated to working on a Sustainability Improvement Plan to further improve its corporate citizenship and its ability to compete in a changing world.

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