STRATEGIC CONFERENCE

PART OF EGYPT ENERGY SHOW

SUPPORTED BY

30 MARCH – 1 APRIL 2027

EGYPT INTERNATIONAL EXHIBITION CENTER, CAIRO

CONNECTING GLOBAL ENERGY

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Connecting Global Energy

As energy markets diversify energy sources and supply routes, the emergence of a North Africa and East Mediterranean gas corridor offers an opportunity to use the region's strategic location to strengthen global energy security. Within this corridor, Egypt is positioning itself as both a producer and a regional hub for natural gas transported from across the East Mediterranean for processing, liquefaction and export to international markets.

Capital is moving. Supply is diversifying. Energy systems are evolving. Regional connections are advancing energy security.

Access global and regional markets. Build strategic connections. Unlock commercial opportunity.



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Enabling the Conversations Behind the Next Energy Decisions

Global energy markets have experienced significant volatility over the past year, with geopolitical tensions redirecting energy flows and testing the resilience of international trade. The largest oil supply disruption in history has highlighted that energy security is no longer defined solely by resource availability, but by the ability to build and operate complex infrastructure, maintain reliable trade routes and develop viable commercial models that bring energy to market.

Across 90 high-level sessions featuring 400 global energy speakers, the multi-track Strategic and Technical Conferences bring together ministers, secretary generals, CEOs and technical experts to discuss the policies, investment and technologies needed to build energy systems that can withstand shocks, respond to regional realities and meet growing demand and innovations set to define the decade ahead.

STRATEGIC CONFERENCE

TECHNICAL CONFERENCE

2,500
Conference Delegates

15
Ministers

400
Global Speakers

6
Roundtables

90
High-Level Sessions

2
Energy Conferences



> Egypt Energy Show 2027 is an important opportunity to showcase Egypt's role as a regional energy hub and advance partnerships to bring East Mediterranean natural gas to Egypt for processing, liquefaction and export to European markets.

HE Eng Karim Badawi
Minister of Petroleum and Mineral Resources
Arab Republic of Egypt

STRATEGIC CONFERENCE

The Egypt Energy Show Strategic Conference convenes ministers, global energy leaders and investors to discuss the investment, strategies and partnerships needed to increase production, diversify supplies and trade routes, and build reliable infrastructure so energy systems can withstand future supply shocks.

Through a series of panel discussions, the Conference will assess how geopolitical shifts influence energy policy, investment decisions and cross-border cooperation, and how governments and industry can protect national and regional energy security. Discussions will also focus on a pragmatic transition that recognises the role of both conventional and cleaner energy sources in delivering secure, affordable and sustainable energy.

Strategic Conference Programmes

- Global Energy Markets
- Gas and LNG
- Upstream Exploration and Production
- Electricity, Power Generation and Grid Infrastructure
- Refining, Petrochemicals, Chemicals, Fuels, Trade and Retail
- African Emerging Energy Markets
- Innovation, Artificial Intelligence, Electrification and Decarbonisation
- Renewables and Low Carbon Solutions
- Leadership and Development
- Finance and Investment



Connecting policy, investment and industry to advance global energy.

A Selection of Previous Officials, Ministers, and Speakers



HE Eng Karim Badawi
Minister of Petroleum and Mineral Resources
Arab Republic of Egypt



HRH Prince Abdulaziz bin Salman Al Saud
Minister of Energy and Minister of Industry and Mineral Resources
Kingdom of Saudi Arabia



HE Michael Damianos
Minister of Energy Commerce and Industry
Republic of Cyprus



HE Suhail Mohamed Al Mazrouei
Minister of Energy and Infrastructure
United Arab Emirates



Rt Hon Obongemem Ekperikpe Ekpo
Minister of State for Petroleum Resources (Gas)
Federal Republic of Nigeria



HE Mahmoud Esmat
Minister of Electricity and Renewable Energy
Arab Republic of Egypt



Ditte Juul Jørgensen
Former Director General for Energy
European Commission



Dr Fatih Birol
Executive Director
International Energy Agency (IEA)



HE Jassim AlBadawi
Secretary General
Gulf Cooperation Council (GCC)



HE Haitham Al Ghais
Secretary General
Organisation of the Petroleum Exporting Countries (OPEC)



Jassim Alshirawi
Secretary General
International Energy Forum (IEF)



Dr Philip Mshelbila
Secretary General
Gas Exporting Countries Forum (GECF)



HE Osama Mobarez
Secretary General
East Mediterranean Gas Forum (EMGF)



Patrick Pouyanné
Chairman and Chief Executive Officer
TotalEnergies



Claudio Descalzi
Chief Executive Officer
Eni



John Christmann
Chief Executive Officer
Apache Corporation



Murray Auchincloss
Former Chief Executive Officer
bp



Olivier Le Peuch
Chief Executive Officer
SLB



Lorenzo Simonelli
Chairman and Chief Executive Officer
Baker Hughes



Brendan Bechtel
Chairman and Chief Executive Officer
Bechtel



Alessandro Puliti
Chief Executive Officer
Saipem



Girish Saligram
Chief Executive Officer
Weatherford



John Ardill
Vice President Global Exploration
ExxonMobil



Clay Neff
President, Upstream
Chevron



Cederic Cremers
President Integrated Gas
Shell



Naser Al Yafei
Chief Executive Officer
Arcius Energy



Adnan Bu Fateem
Acting Chief Executive Officer and Chief Operating Officer
Mubadala Energy



Abdulkarim Almaazmi
Chief Executive Officer
Dragon Oil



Song Yu
Executive Chairman
United Energy Group (UEG)



Mathios Rigas
Chief Executive Officer
Energean



Salah Abdel Kerim
Chief Executive Officer
Egyptian General Petroleum Corporation (EGPC)



Masoud Suleman
Chairman
Libyan National Oil Corporation



Andreas Shiamishis
Chief Executive Officer
HELLENiQ ENERGY



Rich Sumner
President and Chief Executive Officer
Methanex Corporation



Quentin Debuisschert
Chairman and Chief Executive Officer
Axens



Alaa El-Din Abdel Fattah
President and Chairman
Egyptian Petrochemicals Holding Company (ECHEM)



Ahmed El Hoshy
Chief Executive Officer
Fertiglobe



Eng Bader Saeed Al Lamki
Chief Executive Officer
ADNOC Distribution



Randy Neely
Chief Executive Officer
Capricorn Energy



Mohamed Al Aryani
President International Gas
XRG

Maurizio Coratella
Executive Vice President Chief Operating Officer
McDermott

Arthur Regan
Chief Executive Officer
Energos Infrastructure

Erik Nyheim
President and Chief Executive Officer
Höegh Evi

Terje Pilskog
Chief Executive Officer
Scatec

Mohamed Ismail Mansour
Chairman
Infinity Power

Kristian Johansen
Chief Executive Officer
TGS

Antonio Pietri
President and Chief Executive Officer
AspenTech

Sherif Foda
Chairman and Chief Executive Officer
NESR

Strategic Conference Programmes

Explore 36 high-level sessions across 10 programmes, delving into critical themes shaping the global energy agenda - from investment and policy to security, leadership, and resilience.

Global Energy Markets

As energy demand continues to rise against a backdrop of persistent geopolitical tensions, critical infrastructure and national energy security remain central to shaping future partnerships and energy ecosystems that safeguard regional and global energy flows. The **Global Energy Markets** programme drives action on reframing energy strategies through pragmatic, multifaceted pathways and diversified fuel sources that keep security at the core while defining the future of energy.

Gas and LNG

Central to redefining the global energy mix, gas and LNG remain the fuels of choice for their reliability, availability, affordability and flexibility. The **Gas and LNG programme** explores how the sector is strengthening resilience against future disruptions while advancing decarbonisation, lowering carbon footprints, and enabling greater integration of renewables supporting intermittency challenges.

Electricity, Power Generation and Grid Infrastructure

As electricity demand surges, driven by energy-intensive data centres and accelerating electrification and decarbonisation strategies across industry, low-carbon gas and renewable energy sources continue to be harnessed to build more resilient, flexible and future ready power systems. The **Electricity, Power Generation and Grid Infrastructure programme** will spotlight the critical role of power generation, transmission and distribution, from network integration and interconnection to turbines, storage, powerlines and grid infrastructure for a greater electrified future.

African Emerging Energy Markets

Across Africa, nations are harnessing their natural resources to expand domestic energy access, strengthen affordable and secure supply, and reduce energy poverty. The **African Emerging Energy Markets programme** will elevate the continent's energy opportunity, showcasing how traditional and renewable energy projects are unlocking investment, accelerating long-term economic growth and supporting a more secure and sustainable energy future.

Refining, Petrochemicals, Chemicals, Fuels, Trade and Retail

As downstream operators accelerate the transformation and diversification of their businesses, maximising value across crude processing, fuels distribution, feedstock integration, emissions control, recycling and circularity is becoming increasingly vital to strengthening trade performance and driving profitability. The **Refining, Petrochemicals, Chemicals, Fuels, Trade and Retail programme** highlights how greater flexibility, agility, integration and diversification across the downstream sector can sharpen resilience and unlock new operational value.

Upstream Exploration and Production

With increasing energy demand and production declines posing a growing challenge, high-impact, lower-carbon exploration and production is being prioritised through strategic partnerships across deepwater and frontier acreage. The **Upstream Exploration and Production programme** will examine the upstream strategy reset and how companies are reshaping oil and gas resource strategies to secure future supply, strengthen long-term resilience, and unlock greater value in an increasingly competitive and security-conscious energy landscape.

Innovation, Artificial Intelligence, Electrification and Decarbonisation

Energy and technology are converging at pace, reshaping the energy landscape, accelerating transformation and unlocking new value across the sector. The **Innovation, Artificial Intelligence, Electrification and Decarbonisation programme** will spotlight where and how businesses are deploying digital innovation, intelligent systems and electrification strategies to enhance operational efficiency, strengthen decision-making and redefine decarbonisation pathways.

Renewables and Low Carbon Solutions

Renewables together with low-carbon solutions are reshaping the global energy mix and creating new pathways for energy addition at scale. The **Renewables and Low-Carbon Solutions programme** will drive strategic dialogue on how hydrogen, nuclear, solar, wind and other low-carbon technologies are moving from pilots to bankable, commercially scalable projects and building a stronger, more balanced and sustainable energy future.

Leadership and Development

As the energy sector navigates through one of the most defining periods of transformation, traditional leadership is fast becoming obsolete with leaders needing to pivot and actively shape what comes next. The **Leadership and Development programme** will bring together voices from across the industry to explore how leaders and management teams are translating AI disruption, geopolitical volatility and market uncertainty into clear direction and strategy driving progress with confidence and impact.

Finance and Investment

A secure, resilient and sustainable energy future will depend on mobilising capital at scale across traditional, renewable and alternative energies. As competition for funding intensifies, the **Finance and Investment programme** will spotlight how policy certainty, public-private collaboration and cross-industry partnerships are de-risking projects, driving decisive final investment decisions and accelerating delivery to meet rising energy demand.

Strategic Conference Sessions Preview

TUESDAY 30 MARCH 2027

09:00-12:00

OFFICIAL PRESIDENTIAL OPENING CEREMONY AND INAUGURATION

Connecting Global Energy

WEDNESDAY 31 MARCH 2027

10:00-10:40

FINANCE AND INVESTMENT

Financing energy security

10:40-11:20

GLOBAL ENERGY MARKETS

Rebuilding oil inventories for market recovery

11:20-12:00

UPSTREAM EXPLORATION AND PRODUCTION

Egypt's next offshore chapter

12:00-12:40

RENEWABLES AND LOW CARBON SOLUTIONS

Scaling renewables and low-carbon solutions

10:00-10:50

AFRICAN EMERGING ENERGY MARKETS

Bringing Africa's undeveloped gas to market

10:40-11:20

GAS AND LNG

East Mediterranean natural gas development

11:20-12:00

REFINING, PETROCHEMICALS, CHEMICALS, FUELS, TRADE AND RETAIL

Margins and pricing pressures across global markets

12:00-12:40

GAS AND LNG

Egypt's role in advancing the East Med LNG export hub

THURSDAY 1 APRIL 2027

10:00-10:40

UPSTREAM EXPLORATION AND PRODUCTION

Egypt's upstream M&A outlook

10:40-11:20

ELECTRICITY, POWER GENERATION AND GRID INFRASTRUCTURE

Building the electrical networks that power growth

11:20-12:00

FINANCE AND INVESTMENT

Energy exports to Europe under CBAM

12:00-12:40

GAS AND LNG

Diversifying LNG supplies to reduce regional risk

10:00-10:50

GAS AND LNG

Balancing domestic gas demand and export ambitions

10:40-11:20

INNOVATION, ARTIFICIAL INTELLIGENCE, ELECTRIFICATION AND DECARBONISATION

Responsible AI deployment – regulation, governance, adoption

11:20-12:00

LEADERSHIP AND DEVELOPMENT

Leadership when markets are under pressure

12:00-12:40

AFRICAN EMERGING ENERGY MARKETS

Building Africa's capacity to supply global fuel markets

TUESDAY 30 MARCH 2027

14:00-14:40

GLOBAL ENERGY MARKETS

Energy dominance: power, security and strategic risk

14:40-15:30

GLOBAL ENERGY MARKETS

Growth of a regional-led energy security ecosystem

15:30-16:10

GLOBAL ENERGY MARKETS

Connecting global energy flows

16:10-17:00

UPSTREAM EXPLORATION AND PRODUCTION

Upstream strategy reset: delivering future supply

WEDNESDAY 31 MARCH 2027

13:40-14:20

RENEWABLES AND LOW CARBON SOLUTIONS

Hydrogen's role going forward and why it matters

14:20-15:00

ELECTRICITY, POWER GENERATION AND GRID INFRASTRUCTURE

Power under pressure: tightening supply, rising demand

15:00-15:40

REFINING, PETROCHEMICALS, CHEMICALS, FUELS, TRADE AND RETAIL

Capturing new market share through wholesale and forecourt retail

15:40-16:20

GLOBAL ENERGY MARKETS

Delivering the energy transition as economic pressures mount

13:40-14:30

INNOVATION, ARTIFICIAL INTELLIGENCE, ELECTRIFICATION AND DECARBONISATION

Uniting to scale AI impact

14:20-15:00

UPSTREAM EXPLORATION AND PRODUCTION

Maritime security, energy security, national security

15:00-15:40

GLOBAL ENERGY MARKETS

Oil scenarios: peak demand, supply security and continued dependency

15:40-16:20

INNOVATION, ARTIFICIAL INTELLIGENCE, ELECTRIFICATION AND DECARBONISATION

Producing oil and gas sustainably

THURSDAY 1 APRIL 2027

13:40-14:20

REFINING, PETROCHEMICALS, CHEMICALS, FUELS, TRADE AND RETAIL

Expanding Egypt's refining capacity

14:20-15:00

AFRICAN EMERGING ENERGY MARKETS

Connecting African gas with European demand

15:00-15:40

FINANCE AND INVESTMENT

Structuring energy projects for bankability

15:40-16:20

LEADERSHIP AND DEVELOPMENT

Making zero harm a leadership priority

13:40-14:30

LEADERSHIP AND DEVELOPMENT

Building public trust in oil and gas through strategic corporate communication

14:20-15:00

LEADERSHIP AND DEVELOPMENT

Scaling up talent for a multi-faceted energy system

15:00-15:40

INNOVATION, ARTIFICIAL INTELLIGENCE, ELECTRIFICATION AND DECARBONISATION

Power supply requirements for Egypt's data centres

15:40-16:20

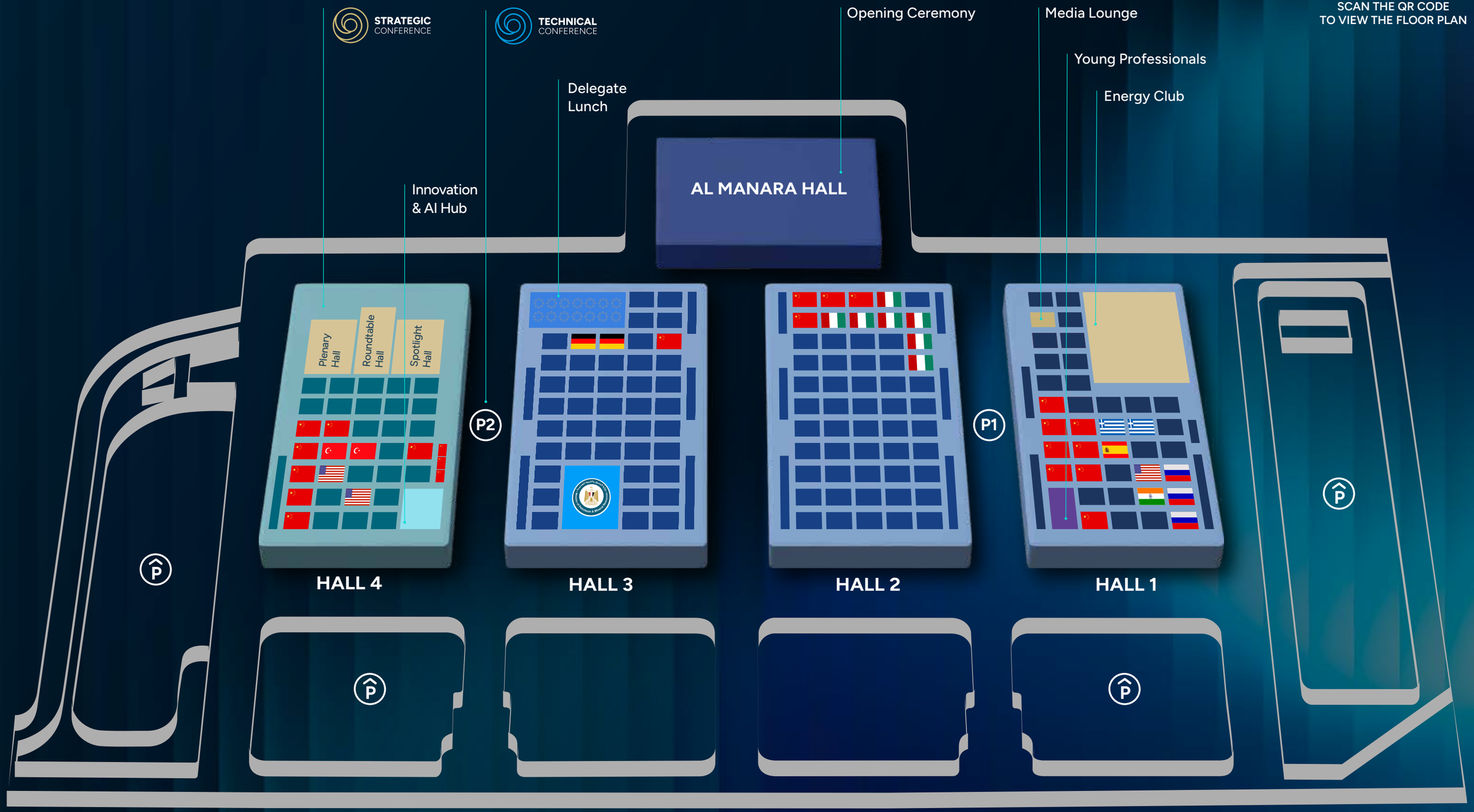
INNOVATION, ARTIFICIAL INTELLIGENCE, ELECTRIFICATION AND DECARBONISATION

Scaling digital transformation across energy operations

Egypt Energy Show
Venue Map

Expanding across four exhibition halls, the Egypt Energy Show 2027 brings the exhibition, conferences, Innovation & AI Hub and executive networking environments into one connected platform, creating greater capacity for companies, country pavilions, buyers and energy leaders.

SCAN THE QR CODE
TO VIEW THE FLOOR PLAN



Tuesday 30 March

Official Presidential Opening Ceremony and Inauguration

Opening Ceremony Hall

09:00-12:00	Connecting global energy

Global Energy Markets

Plenary Hall

14:00 - 14:40	Energy dominance: power, security and strategic risk

In an era of heightened complexity across markets, the race for energy dominance is intensifying. Production is scaling up, long-term contracts are locking in future supply, strategic assets are being acquired, and nations are increasingly leveraging energy as a tool of economic strength and geopolitical influence. Signals of progress and momentum against a backdrop of disruption.

Attendee Insights:
Despite current risk and uncertainty, competition is accelerating, new major players are emerging, markets are moving. A candid discussion on the new strategies defining the next chapter of global energy development as majors position themselves to defend and compete for market share.

Global Energy Markets

Roundtable Hall

14:40 - 15:30	Growth of a regional-led energy security ecosystem

In an increasingly fragmented global environment, the future of regional energy security is being shaped not only by oil and gas resource, capacity and production, but by coordinated Arab-led alliances built on shared regionally anchored strategies and priorities. This combined strength and resilience of regional power will support the protection and further new development of critical energy infrastructure, integral to economic and industrial growth and long-term competitiveness.

Attendee Insights:
As energy supply remains under pressure, an executive discussion outlining how Arab cooperation can create a more integrated architecture for regional energy security, infrastructure, investment and stability, that ultimately reduces external reliance and supports global markets and customer confidence.

Global Energy Markets

Plenary Hall

15:30 - 16:10	Connecting global energy flows

With critical energy routes and strategic trade corridors under increasing pressure, connecting resources to global markets is now central to safeguarding energy security. Linking African supply, Middle Eastern production and European and Asian demand requires resilient government coordination, strategic industry navigation and coordinated infrastructure planning across an increasingly complex global energy landscape.

Attendee Insights:
With disruption continuing to dominate energy flows, energy security is no longer defined by production capacity alone, but by the resilience of the routes, infrastructure and commercial models that move energy to market, making this a timely discussion on strategies to safeguard supply, enhance flexibility and build long-term rerouted export optionality to bypass geopolitical or geographic chokepoints.

Upstream Exploration and Production

Roundtable Hall

16:10 - 17:00	Upstream strategy reset: delivering future supply

Upstream companies are entering a new phase of portfolio renewal and development to meet growing energy demand and with it, E&P remains firmly on the agenda. With the reset comes a sharp focus on how supply will be secured, developed and delivered in a more volatile operating environment. New frontiers, brownfield optimisation, M&A activity and low-carbon technology deployment are all playing a key role.

Attendee Insights:
As companies look for the greatest upstream impact to unlock advantaged resources, a timely discussion on what defines a competitive upstream portfolio in today's energy landscape and how companies are balancing supply needs, capital discipline and long-term value creation.



Wednesday 31 March

Finance and Investment

Plenary Hall

10:00 - 10:40	Financing energy security

Major exporting countries are today facing unexpected and urgent financing challenges to repair damaged critical energy assets and export infrastructure from recent conflict. With repairs and reconstruction costs running into billions, the financial impact extends beyond physical damage to include lost export revenues, exposure to spot market premium pricing, disrupted cargo flows and mounting pressure on state budgets. These shocks are reshaping capital allocation, diverting funds once earmarked for international expansion and domestic growth towards recovery and protection of strategic energy facilities.

Attendee Insights:
As countries move to strengthen the security of energy assets, export terminals and critical infrastructure, access to rapid, flexible and risk-aligned capital has become a strategic priority making the examination of financing structures and risk-sharing mechanisms to build greater resilience that underpins global energy security a timely discussion.

African Emerging Energy Markets

Roundtable Hall

10:00 - 10:50	Bringing Africa's undeveloped gas to market

Africa holds around 514 trillion cubic feet of proven natural gas reserves, yet per-capita consumption remains below a quarter of the global average. Following geopolitical escalations, growing export opportunities across Africa create scope for LNG to drive economic growth while meeting domestic energy needs. The challenge is connecting the continent's gas with global markets. Commercialising stranded and associated gas requires investment in production, processing and pipelines, but financing costs and project delays continue to constrain development.

Attendee Insights:
Combining operational and financial perspectives, the panel will examine Africa's gas investment outlook and the barriers to commercial and infrastructure development.

Global Energy Markets

Plenary Hall

10:40 - 11:20	Rebuilding oil inventories for market recovery

Months of disruption to crude and petroleum product flows have drawn down global inventories, exposing how little supply cover remains against another shock. Rebuilding stocks while meeting demand could take up to two years once the Strait of Hormuz fully reopens and market confidence returns, while limited supplies of refined fuels add to the challenge. As global energy markets face continued supply constraints, restoring damaged infrastructure and refinery output in the region must now go hand in hand with replenishing inventories.

Attendee Insights:
An important discussion on how infrastructure restoration, refinery output and export flows from the Middle East will influence global inventory replenishment, fuel prices and supply security.

Gas and LNG

Spotlight Hall

10:40 - 11:20	East Mediterranean natural gas development

The East Mediterranean has entered a new phase of natural gas development, as offshore resources, cross-border infrastructure and export pathways strengthen regional cooperation and global supply resilience. With Cyprus advancing first-gas ambitions and securing FID, Egypt reinforcing its role as a processing and liquefaction hub, and European markets seeking diversified supply, the region has become a strategic corridor for commercial growth, energy security and geopolitical alignment.

Attendee Insights:
With this new decisive phase of regional cooperation and with integrated projects moving from discovery to development, a well-timed discussion on how alignment of producing, consuming and transit countries is enabling resource commercialisation and adding new gas volumes at pace.

Upstream Exploration and Production

Plenary Hall

11:20 - 12:00	Egypt's next offshore chapter

Building on decades of trusted upstream partnerships and world-class offshore discoveries, Egypt is entering a new decisive phase of exploration development. With new acreage, newly available offshore blocks and frontier exploration opportunities coming to market, Egypt stands at the forefront of the region's next investment cycle, offering international partners long-term access to the country's natural resources.

Attendee Insights:
In June 2026, Egypt cleared all international partner arrears, reducing outstanding payments from $6.18 billion to zero in just two years. This milestone has restored investor confidence, strengthened the country's upstream investment climate and paved the way for renewed oil and gas exploration and development activity. Against, this backdrop, an examination of Egypt's growth agenda and where partners can help unlock new offshore momentum.

Refining, Petrochemicals, Chemicals, Fuels, Trade and Retail

Spotlight Hall

11:20 - 12:00	Margins and pricing pressures across global markets

As crude prices continue to dominate headlines, it's refining margins that are increasingly shaping the real economics of energy availability. As refined product markets remain tighter than crude balances, producers, refiners, traders and consumers are navigating a more complex pricing environment where gasoline, diesel, jet fuel and petrochemical feedstocks can move independently from crude fundamentals. Against this backdrop, traders and buyers are also factoring the added costs of a transportation premium to cover the complexities of delivering products to customers.

Attendee Insights:
A timely discussion on why refined products are now a critical indicator of market tightness and how margin volatility is influencing refinery and feedstock optimisation and investment decisions and what today's pricing pressures mean for economies, industries and consumers dependent on affordable fuels from Asia to Europe, Africa, the Middle East and the Americas.

Wednesday 31 March

Renewables and Low Carbon Solutions

Plenary Hall

12:00 - 12:40 | **Scaling renewables and low-carbon solutions**

Solar, wind, energy storage, hydrogen, carbon capture, electrification and efficiency are no longer standalone technologies; they are becoming interconnected pillars of a more secure, competitive and lower-emission energy system. However, deployment at scale due to policy certainty, commerciality, buy-side demand, grid readiness and integration remain barriers slowing progress.

Attendee Insights:
Whilst renewables continue to form an important and growing part of the future energy mix, barriers must be addressed to move projects from ambition and pilots to commercially scalable delivery. A valuable discussion on the strategic choices determining the next wave of renewable energy rollout.

Gas and LNG

Spotlight Hall

12:00 - 12:40 | **Egypt's role in advancing the East Med LNG export hub**

Widespread East Med offshore discoveries, combined with Egypt's extensive infrastructure are fast shaping the foundations for a major regional LNG export hub and strategic supply corridor. As new gas developments progress across the region, Egypt's established LNG facilities, export optionality and strong neighbouring partnerships position the country as a central platform for commercialising regional resources, unlocking stranded gas assets and strengthening supply diversification to Europe and beyond.

Attendee Insights:
Egypt's liquefaction capacity and export flexibility create a powerful opportunity to reinforce its role as a long-term strategic bridge between production, supply and demand, creating a well-timed and compelling discussion on how Egypt is supporting faster route-to-market exports for bordering countries and unlocking greater integrated gas value across the region and the Country.

12:40 - 13:40 **Lunch, Exhibition and Networking**



Renewables and Low Carbon Solutions

Plenary Hall

13:40 - 14:20 | **Hydrogen's role going forward and why it matters**

In recent months, energy security has risen above the energy transition narrative. However, in reality, resilient supply from a diversified energy value chain is now more urgent, not less. Today, the question is no longer whether hydrogen matters, but where it matters the most. How quickly it can scale, and what conditions, including policies, can make it commercially viable.

Attendee Insights:
For hydrogen to support both energy security and transition, the path forward must be realistic, not as a universal solution, but as a critical enabler of reducing carbon intensity across the industry. A connector for renewable power generation, and a converter of electricity into storable and transportable energy creating an important discussion on the alignment and investment still needed to scale hydrogen projects with real measurable results and added benefit.

Innovation, Artificial Intelligence, Electrification and Decarbonisation

Roundtable Hall

13:40 - 14:30 | **Uniting to scale AI impact**

Collaboration is critical to building the shared ecosystem needed to move AI from isolated innovation to a trusted driver of energy efficiency, decarbonisation, security and growth. To deliver industry-wide transformation and scale from pilots to enterprise-wide impact, the next challenge is transparent alignment between energy companies, technology providers, policymakers, regulators, investors and infrastructure operators. Widespread adoption will depend on AI delivering measurable results that unlock value across operations, asset performance, grid optimisation and emission reductions.

Attendee Insights:
An insightful executive discussion on the imperative of collaboration for scaling AI with measurable results, from allocating investment, embracing flexible multi-model strategies, structuring engaged governance and prioritising where it can deliver the greatest operational and strategic value across the energy value chain.

Electricity, Power Generation and Grid Infrastructure

Plenary Hall

14:20 - 15:00 | **Power under pressure: tightening supply, rising demand**

According to the IEA, global electricity demand will grow by 3.6% in 2026 and by a further 3.8% in 2027, up from 3% growth in 2025. As rapid growth in data centres and electrification continue, new extreme global weather conditions are exacerbating systems already under pressure. Similarly, price spikes are becoming all too frequent due to supply bottlenecks and transmission interconnection delays.

Attendee Insights:
As governments and operators work to meet growing electricity demand and transform future ready power systems, accelerating grid investment and renewables integration is crucial, making this discussion especially timely, as regional energy strategies increasingly prioritise the delivery of reliable, efficient and scalable electricity generation.

Wednesday 31 March

Upstream Exploration and Production

Spotlight Hall

14:20 - 15:00 | **Maritime security, energy security, national security**

Whilst energy security and national security have gone hand in hand in recent years, maritime security has now joined the equation, no longer a standalone operational concern, but a central pillar of global energy strategies. From safeguarding offshore production assets, subsea infrastructure, import-export terminals and ports to the movement of LNG, crude oil and refined products, securely moving energy to market is now as important as securing the resources themselves.

Attendee Insights:
With international partnerships supporting offshore E&P expansion across the East Mediterranean, an important discussion on maritime security being critical to offshore exploration resilience and supply stability.

Refining, Petrochemicals, Chemicals, Fuels, Trade and Retail

Plenary Hall

15:00 - 15:40 | **Capturing new market share through wholesale and forecourt retail**

As downstream competition intensifies and diversification strategies evolve, public fuel stations and wholesale fuel operations are providing significant opportunity for international growth and expansion into the growing global mobility space. In fuel stations, the opportunity is to move beyond conventional fuel retail and reshape the forecourt value proposition, whilst in fuel operations, commercial growth lies in large-volume aviation, marine and lubricants B2B channels.

Attendee Insights:
As downstream players sharpen their focus on footprint expansion and market share leadership, this discussion explores how companies that combine large-scale retail networks with robust wholesale, aviation, marine and specialist fuel capabilities are unlocking early-mover mobility partnerships, capturing emerging demand, protecting margins and building more resilient downstream portfolios.

Global Energy Markets

Spotlight Hall

15:00 - 15:40 | **Oil scenarios: peak demand, supply security and continued dependency**

Whilst 2030-2050 oil scenarios see wide contradictions across major outlooks, there is renewed consensus that hydrocarbons, including oil, remain vital in the near-term, and that all forms of energy, hydrocarbons and renewables alike, will be required to meet rising long-term global demand. The strategic challenge is no longer whether or when oil will disappear from the energy mix, but how producers can sustain secure, reliable supply while accelerating the development of lower-carbon fuels, products and operations.

Attendee Insights:
As clean energy deployment reshapes parts of the demand base, oil continues to underpin everyday products creating a well-timed opportunity to assess and gain clearer understanding of the latest oil scenarios, key trends and strategic choices facing oil markets as multiple future energy pathways continue to emerge.

Global Energy Markets

Plenary Hall

15:40 - 16:20 | **Delivering the energy transition as economic pressures mount**

For several years, the energy transition has been centred on replacing fossil fuel-based energy with renewables and other low carbon technologies. Today, cost of living pressures, industrialisation and renewed concerns over supply security are pushing governments towards a more pragmatic transition, prioritising affordability and recognising the role of both conventional and cleaner sources. This approach places expansion alongside substitution, requiring more supply, infrastructure and capital to meet growing demand while advancing decarbonisation.

Attendee Insights:
In advancing the energy transition and meeting climate targets, global economies need to be more selective in allocating capital to conventional energy. A significant discussion on investment and policies needed to scale renewables and climate technologies, balancing affordability, supply security and decarbonisation.

Innovation, Artificial Intelligence, Electrification and Decarbonisation

Plenary Hall

15:40 - 16:20 | **Producing oil and gas sustainably**

With plans to increase upstream production over the coming years to meet global energy demand, energy majors, national oil companies and E&P companies continue to focus on producing oil and gas more sustainably. Efforts to decarbonise operations include electrifying production facilities, reducing methane emissions and flaring, improving energy efficiency and deploying CCUS to lower the environmental footprint of oil and gas production.

Attendee Insights:
Global pressure on the oil and gas sector to deliver affordable energy with the ongoing crisis adds urgency to balancing production growth with long-standing decarbonisation commitments, making this a timely discussion on how operators are scaling production while reducing emissions.



Thursday 1 April

Upstream Exploration and Production

Plenary Hall

10:00 - 10:40	Egypt's upstream M&A outlook

Egypt's substantial gas reserves, infrastructure and export routes outside the Strait of Hormuz are drawing renewed attention to its oil and gas assets, with several live and anticipated deals potentially doubling in M&A volume by the end of 2026. Payment delays and foreign currency constraints have in recent years deterred investors, but the clearance of $6.1 billion debt owed to international oil and gas companies in June 2026 is restoring confidence in Egypt's upstream assets.

Attendee Insights:
Recent geopolitical escalations are prompting investors to reassess oil and gas acquisition opportunities. Egypt's progress on settling arrears positions it to take advantage of this diversification wave, making this a timely discussion on the outlook for M&A activity in the country.

Gas and LNG

Roundtable Hall

10:00 - 10:50	Balancing domestic gas demand and export ambitions

Regional supply disruptions and rising gas prices are placing energy security and affordability under pressure, creating difficult choices between meeting domestic demand and maintaining export revenues. The longer-term outlook brings another challenge, as LNG markets are expected to rebalance by 2028 before moving into potential oversupply from 2029. Investment and supply decisions are addressing today's shortages while preparing gas-producing economies for tougher competition as they pursue export growth.

Attendee Insights:
Renewed geopolitical disruptions in the Middle East are pushing gas markets back into crisis, raising questions about how gas-producing economies can secure affordable domestic supplies while sustaining export ambitions.

Electricity, Power Generation and Grid Infrastructure

Plenary Hall

10:40 - 11:20	Building the electrical networks that power growth

As economies simultaneously electrify at pace and race to provide communities with constant electrical supply, high voltage power networks are becoming one of the most important measures of national stability and competitiveness. However, the next phase of electricity growth will depend not only on adding generation capacity from both hydrocarbons and renewables integration, but on building the network strength, reliability, national and regional grid connectivity required to deliver power where it is needed, when it is needed.

Attendee Insights:
An examination of how countries are reinforcing electricity systems to support industrial growth, domestic supply and regional power trade, in addition to coordinated efforts of power pools to reduce system losses, improve reliability and enable more flexible electricity flows across grids and borders unlocking more efficient electricity markets.

Innovation, Artificial Intelligence, Electrification and Decarbonisation

Spotlight Hall

10:40 - 11:20	Responsible AI deployment – regulation, governance, adoption

As AI becomes increasingly embedded across the energy value chain, the governance surrounding its deployment is now a strategic priority. Whether the debate is framed as AI for energy, enabling smarter, more efficient and lower-carbon systems, or energy for AI, recognising the rising power demand and infrastructure requirements of data centres and digital technologies, clear governance, legislation and accountability frameworks are essential to ensuring responsible adoption.

Attendee Insights:
With the EU AI Act implementation this August, and progressive national AI strategies in the UAE and Saudi Arabia shaping Middle Eastern regulatory direction, an important discussion analysing how industry leaders and policymakers are setting out robust generative AI guidelines, compliance pathways and adoption frameworks across the sector.

Finance and Investment

Plenary Hall

11:20 - 12:00	Energy exports to Europe under CBAM

The EU's Carbon Border Adjustment Mechanism addresses differences in carbon pricing across countries by applying a carbon cost to embedded emissions in covered imports, including electricity, hydrogen and fertilisers. For the energy sector, the implications extend along the supply chain, influencing input costs, trade flows and investment decisions.

Attendee Insights:
With CBAM's definitive regime in force since January 2026, the panel will provide early insights and an overall assessment on how carbon pricing and production emissions are affecting energy exports to the European market.



Thursday 1 April

Leadership and Development

Spotlight Hall

11:20 - 12:00 | **Leadership when markets are under pressure**

When markets are under pressure, its agile leadership that counts. When markets are volatile, supply chains are exposed and margins are constrained, what counts is decision making with impact, leading with clarity, confidence and conviction. However, long before market challenges arrive, leadership is anticipating potential vulnerabilities, maintaining long-term investment discipline and building the teams and systems needed to adapt through uncertainty and absorb shocks in periods of unforeseen change.

Attendee Insights:
Today's industry and business leaders are creating a new blueprint for operating under pressure, embracing resilience at the core to protect against and navigate pressures likely to challenge energy strategy decision making, providing a well-timed transparent discussion on how energy leaders are protecting performance and sustaining growth.

Gas and LNG

Plenary Hall

12:00 - 12:40 | **Diversifying LNG supplies to reduce regional risk**

For LNG buyers, a long-term contract is only as reliable as the route through which its cargoes must pass. Geopolitical instability in the Strait of Hormuz has exposed the cost of depending on a handful of suppliers and a single shipping corridor. As a result, buyers in Europe and Asia are looking beyond the Gulf for LNG supplies, which is driving interest in projects in emerging export markets. However, diversification comes with trade-offs. Alternative supplies carry their own development risks, and improved supply security is likely to come at a higher price.

Attendee Insights:
Dependence on concentrated LNG supplies and vulnerable shipping routes is prompting buyers to rethink procurement strategies, placing emphasis on supplier diversification, flexible contracts and alternative delivery routes to secure reliable, affordable supplies.



African Emerging Energy Markets

Spotlight Hall

12:00 - 12:40 | **Building Africa's capacity to supply global fuel markets**

Concerns over global fuel shortages have drawn increased attention to Nigeria's Dangote refinery as an alternative supplier. For decades, Africa exported large volumes of crude while importing substantial quantities of refined petroleum products. The Dangote refinery demonstrates how processing crude locally can change that equation, retain more value in Africa and position the continent as a competitive exporter of refined petroleum products.

Attendee Insights:
Fragmented fuel standards, regulatory uncertainty and financing hurdles constrain Africa's downstream investment, making this a timely discussion on attracting capital, expanding refining capacity and retaining more value from its oil and gas resources.

12:40 - 13:40 | **Lunch, Exhibition and Networking**

Refining, Petrochemicals, Chemicals, Fuels, Trade and Retail

Plenary Hall

13:40 - 14:20 | **Expanding Egypt's refining capacity**

Egypt's planned $4.5 billion refinery investment aims to replace imported petroleum products with domestic output. The investment is set to expand processing capacity, upgrade refining technology and increase fuel production. In addition to securing crude feedstock, the investment forms part of a wider strategy to meet domestic energy demand, increase upstream activity and reduce reliance on imported refined products.

Attendee Insights:
The panel will assess how Egypt's planned $4.5 billion refinery investment can improve the country's fuel self-sufficiency, reduce import costs and capture more value-add from domestic processing.

Leadership and Development

Roundtable Hall

13:40 - 14:30 | **Building public trust in oil and gas through strategic corporate communication**

The oil and gas sector is arguably the backbone of the global economy, providing the energy that allows societies to function and prosper. Yet its significance is not always fully recognised or understood, giving corporate communications a critical role to play in strengthening the energy narrative, addressing misconceptions and building greater public trust.

Attendee Insights:
An engaging discussion assessing how effective communication strategies with credible transparent evidence led storytelling can convey the industry's value, strengthen its credibility and build public confidence in its role within society and the evolving global energy system.

Thursday 1 April

African Emerging Energy Markets

Plenary Hall

14:20 - 15:00 | **Connecting African gas with European demand**

From January 2027, long-term LNG contracts with Russian suppliers become prohibited across the European Union, opening the door for African producers to secure new buyers. Gross natural gas output across Africa reached around 331 billion cubic metres in 2025, led by Algeria, Nigeria and Egypt. Buyers choosing between cargoes in a competitive market will look at cost and shipping distance, giving African producers an advantage through their proximity to European regasification terminals.

Attendee Insights:
The panel will examine where African gas can gain ground in Europe's supply mix, and how African producers can secure long-term buyers while meeting its domestic energy needs.

Leadership and Development

Spotlight Hall

14:20 - 15:00 | **Scaling up talent for a multi-faceted energy system**

The energy system is evolving and becoming more complex, innovation is accelerating technology deployment, hydrocarbons, renewables and emerging low-carbon solutions are integrating like never before. This drive is broadening career pathways and increasing demand for a workforce equipped with transferable cross-sector skillsets that will enable change at speed and scale.

Attendee Insights:
Attracting new talent and retaining existing expertise is a critical boardroom priority. For energy leaders, it's opportunity to strengthen company performance, future-proof capability and build the workforce required to deliver long-term energy ambitions. A candid discussion exploring how government, industry and businesses are coordinating to scale talent pipelines, accelerate workforce growth and create lasting impact across future energy systems.

Finance and Investment

Plenary Hall

15:00 - 15:40 | **Structuring energy projects for bankability**

Financing for energy projects tend to succeed or fail based on one factor, bankability. Many projects have a strong strategic rationale but struggle to secure funding because of uncertain revenues, counterparty risk or poorly allocated contractual obligations. With lenders assessing projects against bankability criteria, energy companies must structure projects to meet these requirements and unlock financing.

Attendee Insights:
Bringing together energy companies, banks and financial institutions, the panel will assess how predictable cash flows, repayment capacity and clear risk allocation is underpinning bankable project structure and supporting financial close.

Innovation, Artificial Intelligence, Electrification and Decarbonisation

Spotlight Hall

15:00 - 15:40 | **Power supply requirements for Egypt's data centres**

Egypt is actively building its digital infrastructure to become a regional hub for cloud computing, AI and digital services, with data centre's fundamental to this ambition. Plans for its first large-scale AI data centre include a proposed 200-megawatt facility valued at $1 billion. Supporting developments of this scale require reliable electricity, and taking the necessary measures to ensure a safe, stable, and sustainable power supply.

Attendee Insights:
Among the new drivers of electricity demand, data centres stand out. The panel will explore how Egypt can provide the power supply requirements for data centre facilities in country with potential further expansion across the region.

Leadership and Development

Plenary Hall

15:40 - 16:20 | **Making zero harm a leadership priority**

Zero harm starts in the boardroom and extends through every level of the organisation. Across the energy sector, most incidents have a triggering human factor, making safety culture a leadership responsibility that starts with how employees are trained, supervised and equipped to work safely. While accident rates have declined, organisations continue to embed practices into business processes to protect their people, reduce incidents and downtime, and improve productivity and operational performance.

Attendee Insights:
Bringing together energy leaders, HSE executives and safety regulators this session will highlight the practices being embedded across their organisations to advance zero harm in the workplace.

Innovation, Artificial Intelligence, Electrification and Decarbonisation

Spotlight Hall

15:40 - 16:20 | **Scaling digital transformation across energy operations**

Through digital transformation, energy systems around the world are becoming more intelligent, efficient, reliable and sustainable. Digitalisation is already helping operators monitor emissions in real time, predict maintenance needs, optimise system performance and reduce operational costs. To realise its full potential, the sector is working to modernise digital infrastructure, streamline data integration, address cybersecurity risks and develop workforce skills, while scaling solutions across existing assets.

Attendee Insights:
For energy companies, the focus is no longer whether to embrace digitalisation, but how to accelerate adoption in ways that delivers real impact, fast. This discussion will highlight the opportunities and challenges of digital transformation and how quickly digital solutions are scaling across the sector.

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